

ANNUAL RESULTS PRESENTATION

FOR THE YEAR ENDED 30 JUNE 2021



Cintocare Hospital, Menlyn, Pretoria

Strategy in Action

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In the short to medium term our focus is on liquidity and strengthening the balance sheet to enable us to pursue our strategic initiatives which all remain relevant

- R4.3bn equity raise in November 2020 at R12.00 per share which was 2.7x oversubscribed
- 43.2% of shareholders elected the share alternative thereby raising R577.0m through the FY20 December DRIP
- Reduction in FY21 dividend payout ratio to 80%, thereby retaining R864.8m after income tax of R149.0m

Internationalisation

- Focus on refining our approach to international investments
- 39.9% of property assets by book value are located offshore
- 29.1% of EBIT is from our offshore investments

Optimising & Streamlining RSA Portfolio

- Despite the lack of liquidity and challenging sales environment, we remain committed to selling non-core assets
- 8 properties sold for R559.0m and 8 properties for R181.2m held for sale at year-end
- R7.5bn worth of properties sold since FY17



Continued

New Revenue Streams

1. Trading & Development

- We continue to see our development expertise as a competitive advantage
- Speculative development suspended for now
- R193.0m of third-party trading profits and development fees, and rental income from trading & development assets

2. Funds Management

- AUM of c. R11.7bn
- Capital light strategy particularly attractive in the current environment
- R32.9m asset management fees from GHPH and R14.0m maiden distribution received from Lango Manco
- Dividends of R132.1m from GHPH and R6.6m from Lango received
- Launching a third fund focusing on purpose-built student accommodation



G

Sterling Industrial, Midrand





6.6% increase in revenue (excluding straight-line lease income adjustments) from FY20 to R12.8bn



R5.1bn distributable income, 7.8% decrease from FY20



148.1 cents distributable income per share, 19.1% decrease from FY20



R152.8bn group property assets, 8.4% decrease from FY20



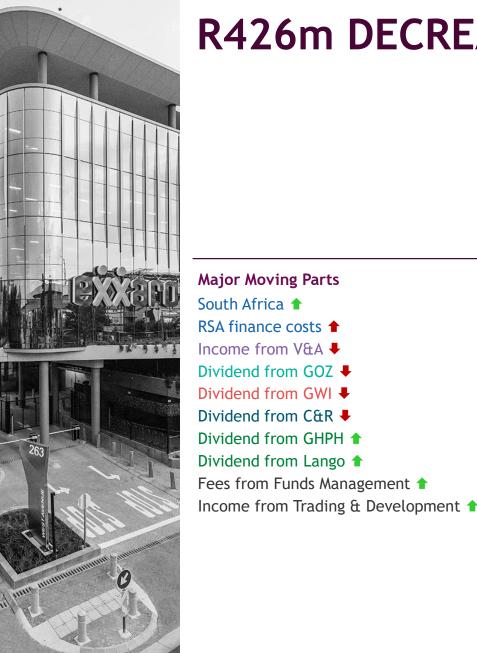
40.0% Group LTV improved from 43.9% at FY20



2 023 cents per share NAV, 12.3% decrease from FY20



Mill Road Industrial Park, Bellville, Cape Town



R426m DECREASE IN DISTRIBUTABLE INCOME

FY21

Rm

(426)

37

(67)

(30)

(201)

(107)

7

14

158

(241)

- Weaker operating environment with higher vacancies and deteriorating negative renewal growth impacting revenue
- Less COVID-19 discounts and deferrals vs. FY20, impacting revenue positively
- Decrease in property expenses due to the reversal of bad debts previously provided

 Due to a combination of interest saving as a result of the equity raise and lower interest rates, higher interest costs from more Rand funding and C&R being consolidated for a full 12 months in FY21 vs. 6 months in FY20, and lower capitalized interest due to development activity being reduced from R1.6bn in FY20 to R560m in FY21

- Severely impacted by COVID-19 and the impact on international tourism
- Dividend of A\$20.0 cents (R987m) received for FY21 vs. A\$21.8 cents (R1bn) in FY20
- Payout ratio of 77.9% for FY21 vs. 85.3% for FY20
- Dividend withholding tax of 10.2% for FY21vs. 10.0% for FY20
- Dividend of €30 cents (R370m) received in FY21 vs. €49 cents (R571m) in FY20
- No dividend received from C&R in FY21 vs. c.R107m for FY20
- 11.6% distribution growth with R132.1m dividend from GHPH vs. R128.4m in FY20 and marginal increase in shareholding from 61.8% to 62.2% at year-end
- Lango paid its maiden dividend in HY21 with a total dividend of R6.6m received in FY21
- Mainly due to fees from Lango
- Mainly due to R115m trading profits, some rental income and development fees earned

Lakeside, Centurion



7.8% DECREASE IN DISTRIBUTABLE INCOME



* Calculated with RSA finance costs allocated to our various investments.

DISTRIBUTABLE INCOME & SA REIT FFO

| | FY21 Rm | FY20 Rm | INCREASE/ (DECREASE) |
|--|------------|------------|-------------------------|
| Gross property income | 12 804 | 12 008 | 6.6% |
| RSA | 7 859 | 7 965 | (1.3%) |
| GOZ | 3 229 | 3 024 | 6.8% |
| C&R | 1 234 | 715 | 72.6% |
| GHPH | 289 | 263 | 9.9 % |
| Trading & Development ⁽¹⁾ | 193 | 41 | >100% |
| Property expenses | (3 436) | (3 234) | 6.2% |
| RSA | (2 204) | (2 360) | (6.6%) |
| GOZ | (565) | (487) | 16.0% |
| C&R | (629) | (335) | 87.8% |
| GHPH | (33) | (41) | (19.5%) |
| Trading & Development | (5) | (11) | (54.5%) |
| Net property income | 9 368 | 8 774 | 6.8% |
| Other operating expenses | (646) | (614) | 5.2% |
| RSA | (357) | (366) | (2.5%) |
| GOZ | (195) | (153) | 27.5% |
| C&R | (57) | (57) | 0.0% |
| GHPH | (37) | (38) | (2.6%) |
| Net property income after operating expenses | 8 722 | 8 160 | 6.9 % |
| Finance costs | (3 327) | (3 106) | 7.1% |
| RSA | (2 406) | (2 339) | 2.9% |
| GOZ | (565) | (547) | 3.3% |
| C&R | (352) | (221) | 59.3% |
| GHPH | (4) | 1 | >100% |
| Net property income after finance costs | 5 395 | 5 054 | 6.7% |

1. Profit on sale of Exxaro Corporate Centre, development fees on NTT Ltd Data Centre and rental income earned on Woodburn Square and Bakers Transport.

* Average exchange rate at R11.49/A\$ (FY20: R10.49/A\$) for GOZ, R20.71/£ (FY20 R20.75/£) for C&R.

DISTRIBUTABLE INCOME & SA REIT FFO cont.

| | FY21 Rm | FY20 Rm | INCREASE/ (DECREASE) |
|---|-------------|-------------|-------------------------|
| Net property income after finance costs | 5 395 | 5 054 | 6.7% |
| Finance income and other investment income | 921 | 1 314 | (29.9%) |
| Investment income from V&A Waterfront ⁽¹⁾ | 365 | 606 | (39.8%) |
| Investment income from GWI | 370 | 571 | (35.2%) |
| Other finance income | 138 | 103 | 33.5% |
| Funds management income from Lango | 15 | - | 100% |
| Funds management income from GHPH | 33 | 34 | (2.9%) |
| Adjustment for NCI, foreign exchange profit/(loss), antecedent dividends and normal taxation | (1 264) | (890) | 42.0% |
| DISTRIBUTABLE INCOME | 5 052 | 5 478 | (7.8%) |
| Company specific adjustments | (399) | (293) | 36.2% |
| Decrease in staff incentive scheme cost | (28) | 8 | |
| Pre-acquisition dividend component - GWI | - | (25) | |
| Development fees and profit earned | (122) | (11) | |
| Amortisation of tenant incentive add back (GOZ FFO) | (288) | (218) | |
| Distributable income from GOZ retained (including NCI's portion) | 157 | 66 | |
| Distributable income from C&R retained (including NCI's portion) | 139 | (113) | |
| Distributable income from GHPH retained (including NCI's portion) | 8 | - | |
| Taxation paid on FY20 distributable income retained and provisional tax on FY21 distributable income retained | (265) | - | |
| SA REIT FFO | 4 653 | 5 185 | (10.3%) |
| SA REIT FFO PER SHARE | 136.8 cents | 170.7 cents | (19.9%) |
| DISTRIBUTABLE INCOME PER SHARE (DIPS) | 148.1 cents | 183.1 cents | (19.1%) |
| WEIGHTED DIPS (no antecedent income included for the equity raise) | 156.8 cents | 186.0 cents | (15.7%) |
| DIVIDEND PER SHARE (DPS) - 80% PAYOUT RATIO | 118.5 cents | 146.0 cents | (18.8%) |

1. Includes R28m (FY20:R35m) profit on residential sales.

* Average exchange rate at R11.49/A\$ (FY20: R10.49/A\$) for GOZ, R20.71/£ (FY20 R20.75/£) for C&R and R18.36/€ (FY20: R17.32/€) for GWI.

CONSOLIDATED BALANCE SHEET (EXTRACTS)

| | FY21 Rm | FY20 Rm | INCREASE/ (DECREASE) |
|---|------------|------------|-------------------------|
| Property portfolio | 128 790 | 140 013 | (8.0%) |
| RSA | 68 796 | 73 404 | (6.3%) |
| GOZ ⁽¹⁾ | 49 462 | 51 845 | (4.6%) |
| C&R ⁽¹⁾ | 10 532 | 14 764 | (28.7%) |
| Equity investments | 15 003 | 17 537 | (14.4%) |
| Investment in V&A Waterfront (50.0%) | 6 336 | 7 163 | (11.5%) |
| Investment in GWI ⁽¹⁾ (29.3%) | 8 625 | 10 318 | (16.4%) |
| Other Investments (Ferguson Place, Workshop 17) | 42 | 56 | (25.6%) |
| Listed investments (GOZ's 15% investment in ADI of AUD104.8m) | 1 122 | 837 | 34.1% |
| Unlisted investment - Lango Real Estate Limited (16.1%) | 758 | 874 | (13.3%) |
| Unlisted investment - (Redditch, SA SME Fund, OneCart) | 50 | 48 | 4.2% |
| Nominal borrowings ⁽²⁾ | 60 466 | 69 976 | (13.6%) |
| RSA | 37 836 | 43 373 | (12.8%) |
| GOZ ⁽¹⁾ | 14 264 | 17 405 | (18.0%) |
| C&R ⁽¹⁾ | 8 366 | 9 198 | (9.0%) |
| Shareholders interest (NAV) | 69 110 | 69 225 | (0.2%) |

1. Closing exchange rate R10.70/A\$ (FY20: R11.98/A\$) for GOZ and R19.75/£ (FY20: R21.52/£) for C&R and R16.94/€ for GWI (FY20: R19.49/€)

2. Excludes fair value adjustments and accrued interest.



3 Murray Rose Avenue, Sydney Olympic Park, New South Wales



333 Anne Street, Brisbane, Queensland

Our Investment

- 62.2% investment in GOZ at a cost of R9.6bn vs. R20.9bn market value
- A\$ dividend of 20.0 cents received for FY21 vs. 21.8 cents for FY20, reflecting decision to maintain a more conservative payout ratio
- Remains a **core investment** market for us given our experience & knowledge

Strong Balance Sheet

- **Conservative gearing** of 27.9% (27.6% calculated according to SA REIT BPR)
- Significant liquidity with A\$387m of undrawn debt lines and no debt maturing before December 2022
- NTA uplift of 14.2% to A\$4.17 per share driven by leasing success and yield compression on long WALE and industrial assets
- 65% of **debt fixed** for 4.3 years at 3.17%



Portfolio Update

- Defensive and well positioned quality portfolio with strong tenancies
- Portfolio occupancy increased to 97%
- Significant leases signed in FY21 for average of 8.2 years
- 3.4% WARR
- 6.2 years WALE
- Achieved largest like-for-like 12-month valuation uplift since Group's inception of 10.2%
- Recently completed office development of 19 427m², Botanicca 3, now 82% leased

Disposals & Developments

- A\$21.2m of development and capital expenditure with A\$97.1m of commitments
- Sold three assets of for A\$116.4m that no longer fit within GOZ's strategy
- Acquired a fully leased, modern A-grade office building in Sydney Olympic Park for \$52.0m which settled post FY21 and is included in the commitments above

COVID-19 Impact

- Limited impact given approximately 97% of tenant base weighted to large corporates and government and no exposure to retail assets
- 99% rental collections through FY21
- FY21 earnings not materially impacted with A\$0.5m in rental discounts and A\$0.3m in deferrals



Globalworth Campus, Bucharest



Our Investment

- 29.3% investment in GWI at a cost of R8.4bn vs. R7.6bn market value
- The consortium of CPI Property Group and Aroundtown holds 60.6% of GWI, following the completion of a cash offer of shares at €7.00 which we did not accept
- Significant reduction in € dividend to 30 cents for FY21 vs. 49 cents for FY20 as a result of the dilution from the cash on deposit

Strong Balance Sheet

- Issued inaugural green bond in July 2020 raising €400m with a 2.95% coupon for 6 years
- Repurchased c. 40% (€227m) of June 2022 Eurobond, at a premium of 2.0% over par, with the remaining c. €323m maturing in June 2022
- €459.9m of **cash available** at 30 June 2021 plus €215m in an undrawn RCF facility
- Conservatively geared, with a LTV of 39.2% and limited debt maturities until June 2022
 Portfolio Update
- Total combined portfolio value €3.1bn
- 66 buildings valued at €2.8bn equally split between 37 buildings in Poland and 29 in Romania
- Occupancy of 88.7%
- Real estate market conditions remain challenging, the economic slowdown and the associated uncertainty regarding the pace of future economic growth due to COVID-19 has impacted demand for real estate space
- Leasing transactions, mainly renewals, of 194 400m² of commercial space at an average WALE of 4.7 years



Acquisitions

- €18m acquisition of 2 high-quality industrial properties in Romania
- Additional auxiliary land acquired in select existing projects to facilitate their further development

Development Projects

- Delivered two class-A offices and two industrial facilities adding 90 800 m² of high-quality space in Romania and Poland
 - Offices: Podium Park II in Krakow Poland and Globalworth Square in Bucharest Romania
 - Industrial: First phases in the Chitila Industrial Hub and Constanta Business Park were completed
- In Romania 5 light industrial / logistic facilities of 99 700 m² have been prioritised
- Two mixed-use properties in Poland are being refurbished

COVID-19 Impact

- Several measures were adopted by authorities in both Poland & Romania addressing the COVID-19 pandemic
- Limited portfolio exposure to the retail sector with 3 mixed use assets in Poland and some exposure on the ground floor of offices
- Defensive portfolio with collections remaining high at 98.7%





Our Investment

- 52.1% investment in C&R at a cost of R3.0bn vs. R833.3m market value
- COVID-19 has had a severe impact on our investment case
- Strong management team
- No dividend for FY21

COVID-19 Impact

- All aspects of the company's operations materially affected by UK Government measures to manage the pandemic putting significant pressure on income, valuations and leverage
- All 7 shopping centres remained open throughout the pandemic with c. 30% of retailers able to trade throughout the year
- 99% of stores now back open and trading following the lifting of restrictions for non-essential retail in April 2021
- 83% of **rent** due in respect of the year to 30 August 2021 has been **collected**
- Capex projects rationed to strategic projects and those with short term income impact

Impact of CVAs and Administration

- Debenhams ceased trading on the UK high street in May 2021 impacting units at Blackburn, Ilford and Luton.
- Units at Blackburn and Ilford have been partially re-let and the entire unit at Luton has been re-let



Portfolio Update

- 7 dominant, in-town, needs-based retail assets
- Well positioned with its community centre strategy with a high proportion of non-discretionary retail
- Only 19% of contracted rent is from fashion operators
- Net rental income reduced to £31.9m due to the pandemic and associated rent collection shortfalls
- 7.5% like-for-like decline in portfolio value to £482.7m, from 30 December 2020. Approximate halving of the rate of decline seen in 2020
- Commercial occupancy resilient at 90%, based on expected rental value (ERV)
- Exchanged conditional contracts with JV partner and first stage planning approval for 500 residential units at Walthamstow
- Terms agreed with the NHS for a new healthcare facility at Ilford
- 54 renewals and new leases signed in the first half of 2021 at levels above previous passing rentals

Balance Sheet

- High cash reserves with c. £75m cash on the balance sheet, equivalent to more than one year's gross rental income
- Net LTV of 61% (65.5% calculated according to SA REIT BPR) at June 2021 deteriorated from 56% at 30 December 2020 post the write down in property values
- Average **cost of debt** of 3.34% with average **debt maturity** of 4.1 years
- Earliest loan maturity February 2023
- Signed waivers for all current income covenants



Woodlands Office Park, Woodmead, Johannesburg

RSA SALIENT FEATURES



Recovered R173m or 90.1% of total deferrals granted since FY20 R475m in rental discounts given to tenants since April 2020 Average collection rate of 99.7% for FY21



65.4% renewal success rate vs. 66.4% at FY20



1.2 million m² of space let in FY21



Vacancies of 11.6% vs. 9.5% at FY20



-14.9% renewal growth rate vs. -6.7% at FY20



Arrears decreased to R308.2m vs. R511.0m at FY20 with bad debts per income statement of R29.9m vs. R236.5m at FY20



35.1% SA LTV vs. 39.8% at FY20 and interest cover of 3.2x



31.2% total expense ratio (incl. group overhead) vs. 33.6% FY20



R559m of asset sales R309m of strategic acquisitions R1bn of development and capex spend R311m of commitments



R5.4bn or 7.4% write down of RSA property values for FY21 and a total write down of R12.5bn or 16.2% for FY20 and FY21 combined



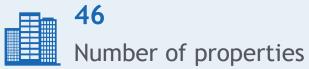
144 Oxford Road, Rosebank

DISCOUNTS, DEFERMENTS AND BAD DEBTS

| | FY21 | | FY20 | Total Cumulative |
|---|------------|------------|------------|---------------------|
| Discounts granted | Rm 198 | | 8m 277 | Rm |
| Net deferrals | (124) | | 142 | 18 |
| Deferrals granted | 32 | | 159 | 191 |
| Deferrals recovered | (156) | | (17) | (173) |
| COVID-19 direct expenses | 6 | - | 7 | 13 |
| Total expenses and relief provided | 80 | - | 426 | 506 |
| Deferment back into income | 124 | | (142) | (18) |
| 25% bad debts provision reversal | (31) | | 35 | (18) |
| Bad debts provision at a sector level | 127 | | 122 | 249 |
| Prior year bad debt provision reversal due to bad debts written off | (115) | | (10) | (125) |
| Bad debts written off | 115 | | 10 | 125 |
| ECL provision reversal | (66) | | 79 | 13 |
| TOTAL IMPACT | 234 | | 520 | 754 |
| | | | | |
| | | FY21 Rm | | FY20 Rm |
| Normal arrears | | 290 | _ | 370 |
| Deferrals | | 18 | | 142 |
| TOTAL ARREARS | | 308 | | 512 |
| TOTAL ARREARS | | 300 | | JIZ |
| | I/S | | | |
| | Charge | B/S | I/S Charge | B/S |
| | FY20 Rm | FY20 Rm | FY21 Rm | FY21 Rm |
| Normal provision | 112 | 139 | 12 | 158 |
| 25% on deferments | 35 | 35 | (31) | 5 |
| ECL additional provision | 79 | 35 79 | (66) | 12 |
| TOTAL PROVISION | 226 | 253 | (85) | 175 |
| Bad debts written off | 10 | 233 | 115 | 175 |
| TOTAL BAD DEBTS I/S | 236 | | 30 | |
| | | | | |

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RETAIL: KPI







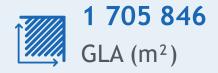
| | | FY21 | FY20 | |
|--------|---|------------------------------------|-----------------|---|
| TOLET | Vacancies | 6.2% | 5.1% | Core vacancy, excluding offices is 5.5% Largest vacancy at the Avenues in Springs is 13 546m², this has been identified as a non-core property and is on our disposal list Two Game stores with a GLA of 11 311m² have vacated at Bayside and City View Demand for additional space remains muted with retailers right sizing brands |
| Î | Renewal success rate Renewal growth rate | 84.6% (15.6%) | 78.8% (6.2%) | Solid renewal success in a difficult environment but it is coming with significant reversions The focus on tenant retention and structuring sustainable leases continues to impact the renewal growth rate Turnovers are still below pre COVID-19 levels which is impacting rental levels |
| \sim | In force escalations Escalations on renewal | 6.4% 6.3% | 6.8% 6.3% | Continued pressure on escalations from all retailers |
| \$\$\$ | Arrears Arrears - Rental Deferral Total Arrears | R145.8m R2.4m R148.2m | R207.6m | 29% of collectables Arrears are pervasive and the number of tenants in arrears has increased dramatically Restaurants have taken major pain as a result of the various lockdown levels and restrictions Ster Kinekor at 21 000m² is a large arrear at R23.3m which is fully provided for as they are in business rescue, with the business rescue plan expected by end September 2021 CNA is another large arrear at R9.4m Arrears of R11.3m at Watercrest Shopping Centre and R6.5m at Hillcrest Corner inflated due to the outstanding insurance claim for loss of income |
| | | | | • We have seen further pressure on arrears post FY21 as a result of the domestic unrest in July 2021 |

RETAIL: KPI cont.

| | | FY21 | FY20 | |
|----------|------------------------|---------------|---------|--|
| ė | Lfl NPI growth | (3.7%) | 1.2% | Impacted by increased vacancies and significant reversions Impacted by bad debts written off of R51.1m Impacted by lower parking revenue of R18.1m |
| | Trading density growth | 1 .9 % | (0.7%) | Density growth driven by strong performance from supermarkets, home, electronics, value fashion and home décor categories The second and third waves have hampered the recovery to pre COVID-19 turnover levels for remainder of categories |
| | Portfolio | | | Our smaller, community centres and convenience centres continue to perform better in this COVID-19 environment Watercrest Mall and City View in KZN, both fully insured, were impacted by the post FY21 KZN unrest with our share of property damages at R24m. 83% of tenants back and trading at Watercrest and 57% at City View |
| <u>ب</u> | Online retail | | | Increased demand for online due to the current environment Increased online offerings from aggregators and retailers themselves; such as Takealot, OneCart, Checkers Sixty60, Woolworths Dash and Dis-Chem Our centres are adapting and providing facilities to support online retail |
| \$ | Valuations | (7.5%) | (11.3%) | R2.0bn write down of portfolio value driven mainly by a further reduction in market rental growth assumptions, with other key assumptions such as the probability of tenants renewing, and the vacancy period assumed to re-let space deteriorating, due to the impact of COVID-19 and the weak macro economic environment |

OFFICE: KPI



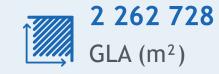




| | FY21 | FY20 | |
|--|---|--|---|
| Vacancies | 19.9% | 15.4% | Spread across multiple buildings and all regions with Gauteng at 22%, Western Cape 14%, KZN at 11% The Sandton region represents 21% of the GLA of the portfolio with vacancies at 25% 48 000m² of terminations impacting the vacancy number, with a third being legal action and business failures, and another third paying cancellation fees to reduce or vacate space Letting is slow due to uncertainty and a lack of willingness for tenants to commit |
| Renewal success rate Renewal growth rate | 52.5% (16.1%) | 51.5% (8.9%) | Renewal success under pressure as a result of tenants downsizing to reduce costs, impacting both the vacancy number and renewal success rate Leases continue to revert as market rentals have not kept pace with escalated rentals as landlords try to fill their vacancies Impacted by the oversupply of space which means tenants are spoilt for choice Large tenants are also sub-letting space contributing to the oversupply and pressure on renewal growth |
| In force escalations | 7.4% | 7.7% | Tenants continue to possible for lower escalations |
| Escalations on renewal | 7.3% | 7.6% | Tenants continue to negotiate for lower escalations |
| Arrears Arrears - Rental Deferral Total Arrears | R86.6m R4.8m R91.4m | R161.m | Arrears have reduced and are under control 19.4% of collectables R15.3m bad debts written off 12% sitting in one large long outstanding tenant which we are still hoping to resolve Balance is spread across multiple tenants |
| Lfl NPI growth | (9.8%) | (2.6%) | Significantly impacted by the increase in vacancies and negative renewal growth |
| WFH | | | Tenants returning to the office has been slower due to the third wave Many tenants are keen to return to the office, recognizing that flexibility is key and that work-from-home is not sustainable in the long term |
| Valuations | (8.8%) | (8.4%) | R2.7bn decline in portfolio value driven mainly by a further reduction in market rental growth assumptions, with other key assumptions such as the probability of tenants renewing, and the vacancy period assumed to re-let space deteriorating, due to the impact of COVID-19 and the weak macro economic environment |
| | Renewal success rate Renewal growth rate In force escalations Escalations on renewal Arrears Arrears - Rental Deferral Arrears Lfl NPI growth WFH | Vacancies19.9%Renewal success rate Renewal growth rate52.5% (16.1%)In force escalations7.4% 7.3%Escalations on renewal7.3%ArrearsR86.6mArrears - Rental DeferralR4.8mTotal ArrearsR91.4mLfl NPI growth(9.8%)WFH | Vacancies19.9%15.4%Renewal success rate Renewal growth rate52.5% (16.1%)51.5% (8.9%)In force escalations7.4% 7.7%7.7% 7.6%Escalations on renewal Arrears7.3% R86.6m7.6%ArrearsR86.6mR4.8mTotal ArrearsR91.4mR161.mLfl NPI growth(9.8%)(2.6%)WFHIn the state of the |

INDUSTRIAL: KPI







| | | FY21 | FY20 | |
|--------|--------------------------------------|-----------------|---------------|---|
| TOLET | Vacancies | 9.4% | 7.1% | Bigger space impacted by business rescues, liquidations and consolidations: 22 770m² at the Isobar facility where Consolidated Steel, who are in business rescue, have vacated 12 040m² at Chain Ave vacated by WH Saffer, who are in business rescue, and subsequently let to Takealot 17 862m² at Growthpoint Business Park where Continuity SA also gave up 5 000m² 13 058m² at DCD Duncanville where Bekker Steel went into business rescue and a sale is in progress 13 500m² at NDS as a result of Altron consolidating at The Woodlands Stubborn vacancies have reduced at the following properties: 14 007m² at Mill Road in Cape Town where we have leased 10 734m² post FY21 11 941m² at Fountains Motown where a portion is to be redeveloped in a student residential scheme |
| | Renewal success rate | 62.2% | 69. 4% | Lack of business confidence due to COVID-19 continues to impact the renewal success rate Renewal success has improved & stabilised over the course of the year from a low of 40% in August 2020 |
| | Renewal growth rate | (10.9%) | (4.7%) | Renewal success is coming at the price of renewal growth, due to leases escalating above market growth rates upon expiry, coupled with lack of demand, which is creating oversupply |
| 7 | In force escalations | 8.1% | 8.1% | Tenants continue to negotiate for lower escalations |
| \sim | Escalations on renewal | 7.4% | 7.5% | |
| \$\$\$ | Arrears Arrears - Rental Deferral | R53.3m R5.7m | | 21.6% of collectables R49m written off of which 62% relates to Consolidated Steel There has been a significant increase in the number of business rescue cases The manufacturing industry is under pressure, as well as tenants if the hospitality and events supply chain, impacting arrears negatively |
| | Total Arrears | R59.0m | R116.3m | Our approach is to try and support tenants after assessing the likelihood of recovery |
| | Lfl NPI growth | (0.9%) | (3.1%) | Impacted by increased vacancies and significant reversions as well as bad debts written off of R49m |
| | Portfolio repositioning | | | There is demand for industrial properties and we are disposing of non-core assets that no longer meet our investment criteria, with 6 properties sold for R300m and 5 properties with a total of R87m held for sale at FY21 and another 12 properties worth c. R350m at various stages of disposal |
| SHE I | KZN Unrest | | | 5 Industrial properties were impacted by the post FY20 KZN unrest with R7.1m being our share of property damages |
| \$ | Valuations | (5.9%) | (5.8%) | R780m decline in portfolio value driven mainly by a further reduction in market rental growth assumptions, with other key assumptions such as the probability of tenants renewing, and the vacancy period assumed to re-let space deteriorating, due to the impact of COVID-19 and the weak macro economic environment |



TRADING & DEVELOPMENT

Rental Income

• R71m of NPI from Cintocare, Woodburn Square and Bakers Transport Cato Ridge

Third Party Development Fees

R7.3m of third-party development fees earned

Trading Profits

R115m trading profits earned

Development Update

Activity has been scaled back to tenant driven projects

Growthpoint projects

- Altron's R205m development at Woodlands Office Park was completed in February 2021 and they started paying phased rental from March 2021

T&D projects

- Cintocare hospital reached practical completion in August 2020 when it was handed over with its official opening on 1 December 2020
- NTT Ltd Data Center is currently the largest project under construction and due for completion in November 2021
- Sectional title residential development, The Kent, in La Lucia has commenced with in excess of 75% pre-sales

ESG AT GROWTHPOINT

With integrity, ethics and our values guiding our governance, we provide space to thrive in environmentally friendly buildings, whilst improving the social and material wellbeing of individuals and communities.

Why is ESG important to us



Of the 17 United Nations Sustainable Development Goals, Growthpoint has 6 focus areas:



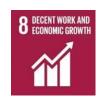


A CSR objective





20-20-20-2 Strategy 20 net-zero buildings 20MW of solar energy R20m of green lease recoveries 2 Greenovate award winning projects implemented



Property Point

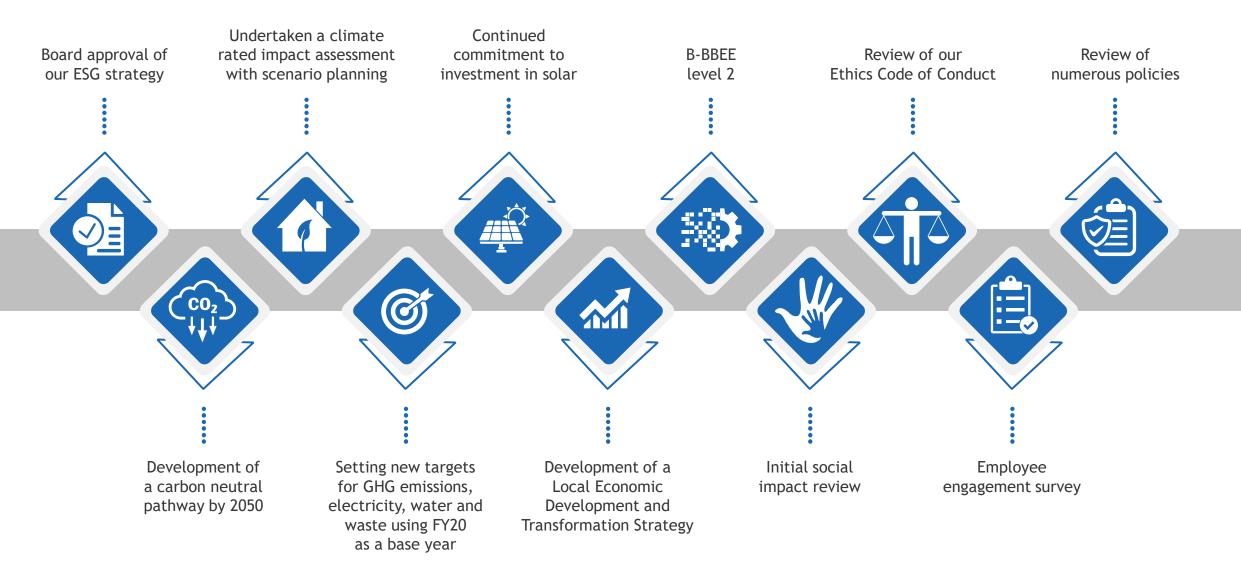


CSR, Property Point and GBCSA



Various associations memberships and participation such as SA REIT, SAPOA, NBI

OUR ESG ACHIEVEMENTS





V&A Waterfront



Highlights

- 9 350m² head office for Deloitte was completed in December 2020 and received a 6-Star green star design rating
- Makers Landing, the 3 300m² kitchen incubator opened in December 2020
- The reconfiguration of the ex-Edgars premises, which includes the extension of Zara, will be completed in November 2021
- Development of a 10 500m² office building in the Canal District, anchored by 6 900m² for Investec
- City of Cape Town approval for the allocation of c. 100 000m² of the V&A's existing bulk rights to the Canal District

Financial Metrics

- Net property income declined by 32% for the year to 30 June 2021, largely due to R228m of rental discounts processed and another R64m provided for
- Arrears of R234m, of which R64m has been provided for in net property income for rental discounts and a R61m doubtful debt provision has been raised
- Collections for the year were 69% on average and are currently at c. 90%
- 8.7% downward adjustment to the overall portfolio valuation
- Visitor numbers have been materially impacted by the lockdown, decreasing from 21.6 million to 13.7 million

Allan Gray, V&A Waterfront



Impact of COVID-19

Retail

- Retail sales steadily increased until the harsher lockdown restrictions were imposed from June 2021 due to the 3rd wave of COVID-19
- May 2021 footfall levels were 72% compared to May 2019. This subsequently reduced to 56% in July 2021
- Vacancy levels, excluding premises under development, are low at 2.5%
- Rental relief continues to be prioritised for restaurants, taverns, jewellers, tourist-dependent tenants, Watershed traders and other SMME's
- Demand for prime retail space remains strong
- New tenants include Faithful to Nature, La Colombe, BoConcept, Sportsmans Warehouse, Factorie, Mr Price Sport and Cabo Beach Club
- Negative rental reversions are expected on lease renewals due to contractual escalations exceeding sales growth

Office

- Approximately 65% of the portfolio is let to blue-chip office tenants
- Vacancy levels have remained low at 3.4% of GLA, with no material leases expiring in the next 12 months
- **Debtor** balances have **stabilised**, with rental collection levels above 90%
- Extended **rental relief** is limited to ancillary retail tenants in office buildings
- Downward pressure on rentals is expected on lease renewals and new leases



Impact of COVID-19

Hotels & Residential

- Hotels re-opened in a phased fashion between October and December 2020 and currently all hotels except the Commodore are trading
- 5- and 6-star hotels in the V&A generate 70% 75% of their revenue from international tourism and are materially affected by the temporary absence of foreign travellers
- Apart from the Radisson Red, in which the V&A carries full operational risk, all hotels in the V&A are subject to lease arrangements
- The V&A is assisting its hotels with **rental discounts and deferrals**
- There is a significant over supply of residential units in the V&A's catchment area, however vacancies are reducing, and rental collections remain above 90%

Marine & Industrial

- Tenants in the fishing industry continued to trade normally and pay rent throughout the year
- Casual shipping, superyachts and the yachting sectors have remained strong
- Tourist attractions such as the Two Oceans Aquarium, charter boats and helicopter charters have been severely impacted by the lack of tourism and COVID-19 capacity restrictions
- The cruise terminal remained closed throughout the year, with no clear indication of when activity will resume



Paardevlei Hospital, Somerset West



Growthpoint Healthcare Property Holdings - GHPH

- Total of R973m capital raised from third parties with our effective shareholding at 62.2%
- Transaction concluded for a U\$80m equity and convertible debt package from the International Finance Corporation to finance development and acquisition opportunities for the fund
- GHPH continues to build a healthy pipeline of c. R5.0bn of both acquisition and development opportunities
- R2.8bn property portfolio of 5 hospitals and 1 medical chambers
- The R515.6m acquisition of the Cintocare Head and Neck Hospital in Pretoria, which opened in December 2020, transferred on 5 August 2021
- 51% acquisition of the subsidiary that owns the R193.5m 100-bed Busamed Paardevlei Hospital property in Somerset West, transferred on 13 May 2021
- GHPH delivered DPS growth of 11.6% and DPS of 86.41 cents (FY20: 77.45 cents), translating into a distribution of R132.1m for Growthpoint
- Funds management income of R32.1m (FY20: R31.1m) received by Growthpoint for managing the fund
- Imminent completion of negotiations with Kagiso, who will be acquiring a 15.0% stake in the Healthcare Manco



Wings Office Complex, Lagos

Lango Real Estate Limited

- Previously Growthpoint Investec African Properties (GIAP)
- 16.1% shareholding in Lango at a cost of R727m and valued at R758m
- Significant growth with NAV having grown to US\$320m
- Quality portfolio of income-producing real estate assets
- US\$600.9m property portfolio of 11 prime office and retail real estate assets, located in Ghana (47%), Nigeria (31%), Zambia (19%) and land in Angola (3%)
- The countries in which Lango is invested have been impacted by COVID-19 to differing degrees and continue to observe social distancing measures
- US\$1.6m maiden distribution to shareholders was paid to shareholders in December 2020 followed by a final distribution of US\$1.3m in June 2021 translating into a total distribution of R6.6m for Growthpoint and we opted for the DRIP in both instances
- Several acquisitions of the minority stakes were completed between December 2020 and April 2021 and Lango now owns 100% of the Standard Chartered and Stanbic Heights buildings in Accra Ghana, and 99.9% of The Wings Office Complex in Lagos
- Lango has commenced a fundraising period and in advanced discussions with potential investors to raise additional capital
- An exciting pipeline of assets for investment has been assembled with acquisitions on a considered basis in line with capital raised
- US Dollar liquidity remains constrained in Nigeria. Conversion of funds held in local currency (Naira) into US Dollars is taking place as and when pockets of liquidity present themselves
- Given the damage and looting experienced, **Circle Mall** is likely to be closed until Q1 2022, the asset is comprehensively insured for both the premises and for loss of income and a reinstatement project is in the implementation phase
- Decrease in our shareholding in the Manco to 42.5% post a transaction where staff now own 15%, with a further 10% earmarked for a BEE transaction after which we will potentially hold 37.5%



G

The Silos, V&A Waterfront



RSA CAPITAL MANAGEMENT

Total nominal debt R37.8bn

- GBP debt repaid from capital raise and EUR debt re-financed in ZAR
- R2.3bn of debt maturing in next 12 months of which R1.8bn are listed bonds
- Weighted average term of debt at 3.1 years
- 57.0% is unsecured vs. 43.0% secured
- Moody's global scale rating at Ba2 and national scale rating at Aa1.za
- Offshore bond maturity in May 2023 will place pressure on the weighted average debt maturity in the short term

Liquidity

R6.5bn unutilised committed facilities and R709.8m of cash

Interest rate hedging

- 85.1% of debt is fixed
- Weighted average interest rate of 7.8% (FY20: 8.2%) or 6.0% (FY20: 5.9%) incl. CCIRS and foreign denominated debt

Funding of foreign investments

| Investment | Currency | Assets at NAV m | FX Debt m | CCIRS m | FX LTV | Interest rate | FX Interest cover | % FY22 dividends hedged | Income FX hedge rate |
|------------|----------|-----------------------|--------------|------------|--------------------|--------------------|-------------------------|-------------------------------|-------------------------------|
| GOZ | AUD | A\$1 964 | - | A\$970 | 49 % | 3.6% | 5.0 | 40% | 12.15 |
| GWI | EUR | €509 | - | €326 | 64% | 3.8% | 1.8 | 82% | 20.15 |
| C&R | GBP | £72 | - | - | n/a ⁽¹⁾ | n/a ⁽¹⁾ | n/a ⁽¹⁾ | n/a ⁽²⁾ | n/a ⁽²⁾ |
| Lango | USD | \$53 | \$30 | \$14 | 83% | 5.2% | 2.2 | 46% | n/a ⁽²⁾ |

1. No GBP debt.

2. No FEC's as of 30 June 2021.



A4, 52 Merivale Street, South Brisbane, Queensland



SOUTH AFRICA

- GDP contraction of 7.0% for 2020 with growth of c. 4% for 2021 following the stronger than expected first quarter outcome for 2021
- Real GDP expected to settle at just below 2% per annum post 2021
- Multi-year recovery for GDP to reach pre-pandemic levels
- Recent social unrest an additional concern
- Operational and financial headwinds as a direct impact of COVID-19 with the full extent of structural changes to office still unknown
- Continued deterioration in already stressed property KPIs with further pressure expected
- Increase in business rescue and liquidations placing pressure on arrear levels
- Limited liquidity making asset sales more difficult
- Continued income growth uncertainty to place ongoing pressure on valuations
- Relatively better positioned with a stronger balance sheet
- Mitigation from geographic and sectoral diversification
- Remain focused on growing the funds management business
- Launching a third fund focusing on purpose-built student accommodation in October 2021

V&A WATERFRONT

- The V&A Waterfront has a strong foundation and solid property fundamentals, however critical to it returning to normal activity is the timing of the return of international tourists, events and business travel, which is still unknown
- The demand for core retail space and offices remains strong



GOZ

- Strong capital position with gearing and distribution payout ratio at historic lows
- Experienced management team with long-term successful track record
- Resilient with immaterial direct COVID-19 impact
- 97% of portfolio leased to government and listed or large organisations
- Occupancy at 97% and long WALE of 6.2 years
- Faster paced economic recovery expected for Australia
- Industrial portfolio well positioned for the rapid growth in e-commerce
- Quality metropolitan office portfolio expected to be more resilient than CBD counterparts
- Acquisition, funds management and M&A opportunities
- FY22 Guidance funds from operation of at least A\$26.3 cps and distribution per security A\$20.6 cps, which represents 3.0% growth over FY21

GWI

- Relatively unaffected by the pandemic
- Multi-national tenants attracted to the region and limited exposure to retail assets
- Large cash holding will continue to dilute earnings, but positions the company well for opportunistic acquisitions
- Strong Balance sheet with €459.9m cash



C&R

- Pure UK retail REIT severely impacted by COVID-19
- COVID-19 accelerating structural trends that were already underway in the retail industry
- Government easing of restrictions from April 2021 and UK advances in vaccination programme provide route for return to more normal trading conditions in second half of 2021
- Various strategic opportunities for the C&R balance sheet are under consideration

CONCLUSION & DIVIDEND GUIDANCE

Strategically we are committed to retaining our REIT status and intend to continue to pay dividends twice a year, of at least 75% of distributable income



1 Discovery Place, Sandton









NAV and market capitalisation



DIPS vs. DPS (cents)



RSA portfolio overview



Group investments portfolio overview



Property investment activities



Adjustment for NCI, foreign exchange profit/(loss) and normal taxation





Expense to income ratios (IFRS)



Expense to income ratios (gross)



RSA diversified borrowings - nominal value



RSA facilities



Loan to value and interest cover ratios



Group look through LTV



Loan exposure per financier RSA



Debt expiry profile per financier RSA





Fixed interest rate expiry profile RSA



Shares issued & beneficial shareholders holding >2% at FY21



- RSA quarterly billings & collections
- RSA COVID-19 20

21

RSA arrears (Rm)

22

RSA collections



Key performance indicators RSA



Portfolio overview RSA (excl. V&A)



25 Split of RSA property portfolio



Net property income analysis RSA



Acquisitions & disposals RSA



Non-current assets held for sale RSA



Developments & capital expenditure RSA



Commitments RSA



Retail overview RSA



Office overview RSA





Industrial overview RSA



Healthcare overview RSA



- GLA & vacancy reconciliation RSA
- 36
- Key performance indicators V&A Waterfront (50%)



Split of V&A Waterfront property portfolio



Portfolio overview V&A Waterfront (50%)



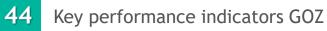
Developments & commitments V&A Waterfront (50%) 47



Net property income analysis V&A Waterfront (50%)



- V&A Waterfront overview
- 43
 - GLA & vacancy reconciliation V&A Waterfront (50%)



- 45 Portfolio overview GOZ
- Split of GOZ property portfolio 46





48 Developments & commitments GOZ

Distributable income analysis V&A Waterfront (50%)

49





Net property income analysis GOZ





GLA & vacancy reconciliation GOZ



Key performance indicators C&R



Split of C&R property portfolio



Developments & commitments C&R



Net property income analysis C&R



GOZ overview

ANNEXURE 01: COMPANY HIGHLIGHTS

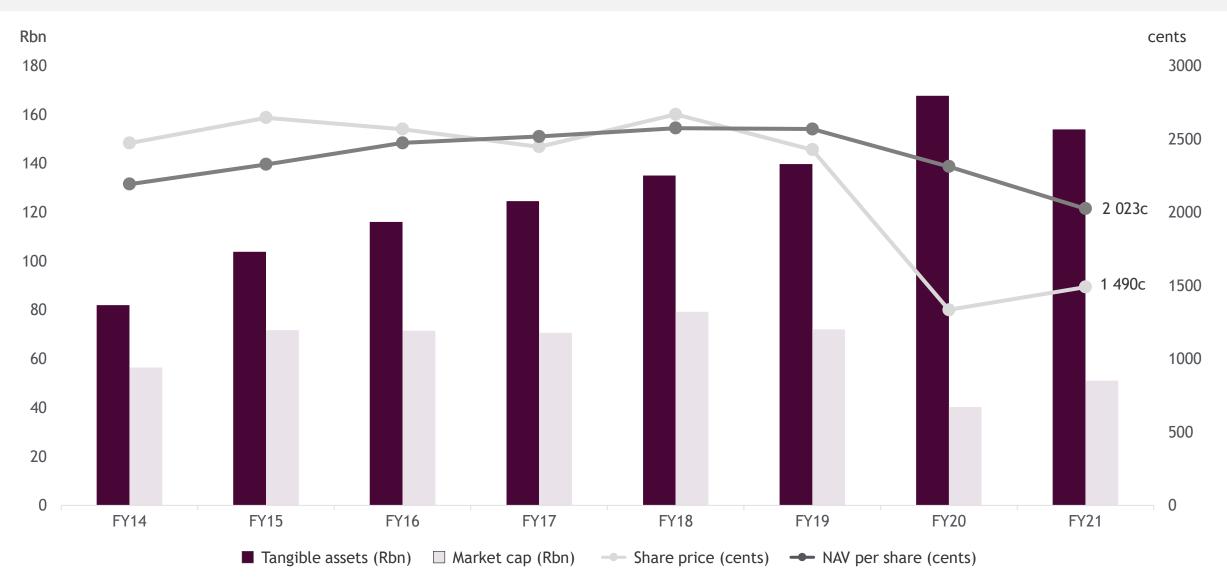
COMPANY HIGHLIGHTS

- Largest South African primary listed REIT
- 38th largest company in the FTSE/JSE Top 40 Index
- Gross market capitalisation R51.1bn (at R14.90 per share)
- Liquid and tradeable with R3.2bn average value of shares traded per month
- 12th year inclusion in FTSE/JSE Responsible Index
- 5th year inclusion in the FTSE4Good Emerging Index
- Constituent of FTSE EPRA/NAREIT Emerging Index

INVESTMENT PROPOSITION

- Quality of earnings, underpinned by high-quality physical property assets
- Diversified across international geographies, sectors and income streams
- Dynamic and proven management track record
- Best practice corporate governance
- Transparent reporting
- Level 2 B-BBEE contributor

ANNEXURE 02: NAV AND MARKET CAPITALISATION



ANNEXURE 03: DIPS vs. DPS (cents)



Gardens Centre, Cape Town

DIPS = DPS 100% payout ratio. DPS payout ratio 80%. 1.

2.

ANNEXURE 04: RSA PORTFOLIO OVERVIEW

| | RETAIL | OFFICE | INDUSTRIAL | HEALTHCARE | TRADE & DEVELOPMENT | RSA TOTAL |
|--|-----------|-----------|------------|----------------|------------------------|-----------|
| Number of properties | 46 | 165 | 208 | 6 | 6 | 431 |
| GLA (m ²) | 1 356 981 | 1 705 846 | 2 262 728 | 89 637 | 55 403 | 5 470 595 |
| Vacancy (m ²) ⁽¹⁾ | 84 443 | 339 933 🕇 | 212 538 | - | n/a | 636 914 |
| Vacancy (%) ⁽¹⁾ | 6.2 | 19.9 | 9.4 | - | n/a | 11.6 |
| Valuation (Rm) ⁽¹⁾ | 24 915 | 27 642 | 12 373 | 2 802 | 1 064 | 68 7964 |
| Value per m ² (excl. bulk) (R) ⁽¹⁾ | 18 254 | 15 721 | 5 1654 | 30 6484 | n/a | 12 226 |
| Average gross rental (per m²/month) (R) ⁽¹⁾ | 203 | 166 🕇 | 60 🕇 | 2954 | n/a | 132 |
| Average annualised yield (%) ⁽¹⁾ | 8.91 | 7.9 | 9.91 | 9.1♥ | n/a | 8.6- |
| Average in force escalations (%) ⁽¹⁾ | 6.4 | 7.4 | 8.1- | 7.64 | n/a | 7.3 |
| Weighted average lease period (years) ⁽¹⁾ | 3.0- | 3.7- | 3.2♥ | 7.61 | n/a | 3.5- |
| Renewal success rate (%) ⁽¹⁾ | 84.6 | 52.5 | 62.24 | n/a | n/a | 65.4 |
| Weighted average renewal lease period (years) ⁽¹⁾ | 3.8♥ | 4.4 | 3.0♥ | n/a | n/a | 3.6♥ |
| Weighted average renewal growth (%) ⁽¹⁾ | (15.6) 🖊 | (16.1) | (10.9) | n/a | n/a | (14.9) |
| Weighted average future escalations on renewals $(\%)^{(1)}$ | 6.3- | 7.3 | 7.4 | n/a | n/a | 6.8 |
| Total letting success rate (%) ⁽¹⁾ | 78.6 | 48.8 | 72.34 | n/a | n/a | 65.14 |
| Arrears (Rm) ⁽¹⁾ | 148.2 | 91.4♣ | 59.04 | 5.14 | 4.5 | 308.24 |
| Provision for bad debts (B/S)(Rm) ⁽¹⁾ | 74.5 | 58.14 | 40.3 | 0.4 | 1.2 | 174.5 |
| Bad debts (I/S) (Rm) ⁽¹⁾ | 22.9 | (14.0) - | 25.9 | (5.9) 4 | 1.0 | 29.9 |

1. Arrows indicate increase/decrease from FY20 to FY21.

ANNEXURE 05: GROUP INVESTMENTS PORTFOLIO OVERVIEW

| | V&A ⁽¹⁾ | GOZ ^{(1) (3)} | C&R |
|--|------------------------------|-------------------------|---------------------|
| Number of properties | 1 | 55 | 7 |
| GLA (m ²) | 232 531 | 1 033 028 | 350 980 |
| Vacancy (m ²) ⁽⁴⁾ | 6 895 🕇 | 23 400 | 63 836 🕇 |
| Vacancy (%) ⁽⁴⁾ | 3.0 | 2.9 🖡 | 10.3 |
| Valuation (Rm) ⁽⁴⁾ | 8 801 🖊 | 49 462 | 10 532 |
| Value per m ² (excl. bulk) ⁽⁴⁾ | R36 053 ↓ | A\$4 376 1 | £1 375 ↓ |
| Average gross rental (per m²/month) ⁽⁴⁾ | R213 ↓ | A\$270 ⁽²⁾ ↓ | £123 ⁽²⁾ |
| Average annualised yield (%) ⁽⁴⁾ | 4.9♥ | 5.81 | 7.9 |
| Average in force escalations (%) ⁽⁴⁾ | 6.4♥ | 3.4 | n/a |
| Weighted average lease period (years) ⁽⁴⁾ | 5.7♥ | 6.2- | 6.2 |
| Renewal success rate (%) ⁽⁴⁾ | 85.51 | 77.1 | n/a |
| Weighted average renewal lease period (years) ⁽⁴⁾ | 2.5+ | 7.1♥ | 4.4 |
| Weighted average renewal growth (%) ⁽⁴⁾ | (5.2)♥ | (7.3) | n/a |
| Weighted average future escalations on renewals (%) ⁽⁴⁾ | 6.7♥ | 3.4 - | n/a |
| Total letting success rate (%) ⁽⁴⁾ | 90.0♥ | 72.04 | n/a |
| Arrears (Rm) ⁽⁴⁾ | 85.0 ⁽⁵⁾ + | 5.74 | 471.9 |
| Provision for bad debts B/S (Rm) ⁽⁴⁾ | 30.54 | 1.01 | 164.0 |
| Bad debts (I/S) (Rm) ⁽⁴⁾ | 18.4 | - 🕈 | 50.4 |

V&A Waterfront is included reflecting Growthpoint's 50% interest, GOZ and C&R are reflected at 100%.
 Based on gross rental per annum.
 Measurements and ratios are based on income and not GLA (when compared to RSA).

4. Arrows indicate increase / decrease from FY20 to FY21.

5. Net of credit notes to be issued.

ANNEXURE 06: PROPERTY INVESTMENT ACTIVITIES

| | ANNEXURES | RETAIL Rm | OFFICE Rm | INDUSTRIAL Rm | HEALTHCARE Rm | TRADING & DEVELOPMENT ⁽²⁾ Rm | RSA TOTAL Rm | GOZ ⁽¹⁾ Rm | C&R ⁽¹⁾ Rm | TOTAL Rm | V&A ⁽¹⁾ Rm |
|---|-------------|--------------|--------------|------------------|------------------|---|--------------------|--------------------------|--------------------------|-------------|--------------------------|
| Opening balance - 1 July 2020 |) | 26 656 | 29 471 | 13 285 | 2 620 | 900 | 72 932 | 49 995 | 14 385 | 137 312 | 9 413 |
| Purchase price of acquisitions | 27 | - | 21 | 24 | 194 | 70 | 309 | - | - | 309 | - |
| Transferred | | - | - | (22) | - | 22 | - | - | - | - | (33) |
| Selling price of disposals | 27 | (16) | - | (300) | - | (243) | (559) | (1 281) | (110) | (1 950) | - |
| Developments and capex | 29,39,48,54 | 180 | 512 | 144 | 2 | 175 | 1 013 | 126 | 80 | 1 219 | 227 |
| Development profit | | - | - | - | - | 114 | 114 | - | - | 114 | - |
| Leasehold property adjustment assessment of the lease liability | | | - | - | - | - | - | - | (767) | (767) | - |
| Fair value adjustment | | (2 009) | (2 669) | (780) | (38) | 26 | (5 470) | 3 944 | (2 923) | (4 449) | (843) |
| Foreign currency translation | | - | - | - | - | - | - | (5 292) | (717) | (6 009) | - |
| Subtotal | | 24 811 | 27 335 | 12 351 | 2 778 | 1 064 | 68 339 | 47 492 | 9 948 | 125 779 | 8 764 |
| Property assets | | 24 811 | 27 241 | 12 264 | 2 778 | 1 064 | 68 158 | 47 492 | 9 948 | 125 598 | 8 764 |
| Classified as held for sale | 28 | - | 94 | 87 | - | - | 181 | - | - | 181 | - |
| Right-of-use assets | | 40 | - | - | - | - | 40 | 1 068 | 501 | 1 609 | 37 |
| Tenant incentives | | 64 | 307 | 22 | 24 | - | 417 | 902 | 83 | 1 402 | - |
| Closing balance - 30 June 202 | 1 | 24 915 | 27 642 | 12 373 | 2 802 | 1 064 | 68 796 | 49 462 | 10 532 | 128 790 | 8 801 |
| Commitments | 30,39,48,54 | 2 | - | 62 | - | 248 | 311 | 1 039 | 53 | 1 350 | 441 |

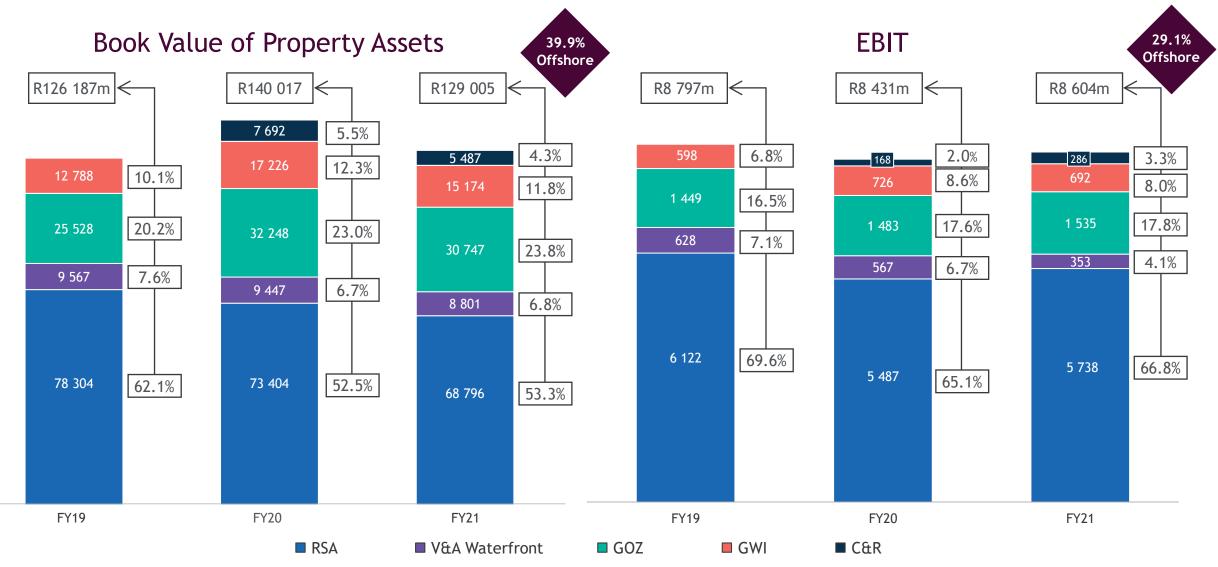
1. V&A Waterfront is reflected at Growthpoint's 50% interest, GOZ & C&R are reflected at 100%.

2. 6 Properties: Exxaro Land, Bakers Transport Cato Ridge, Woodburn Square, NTT Ltd Data Centre, La Lucia Residential and Cintocare.

ANNEXURE 07 ADJUSTMENT FOR NCI, FOREIGN EXCHANGE PROFIT/(LOSS) AND NORMAL TAXATION

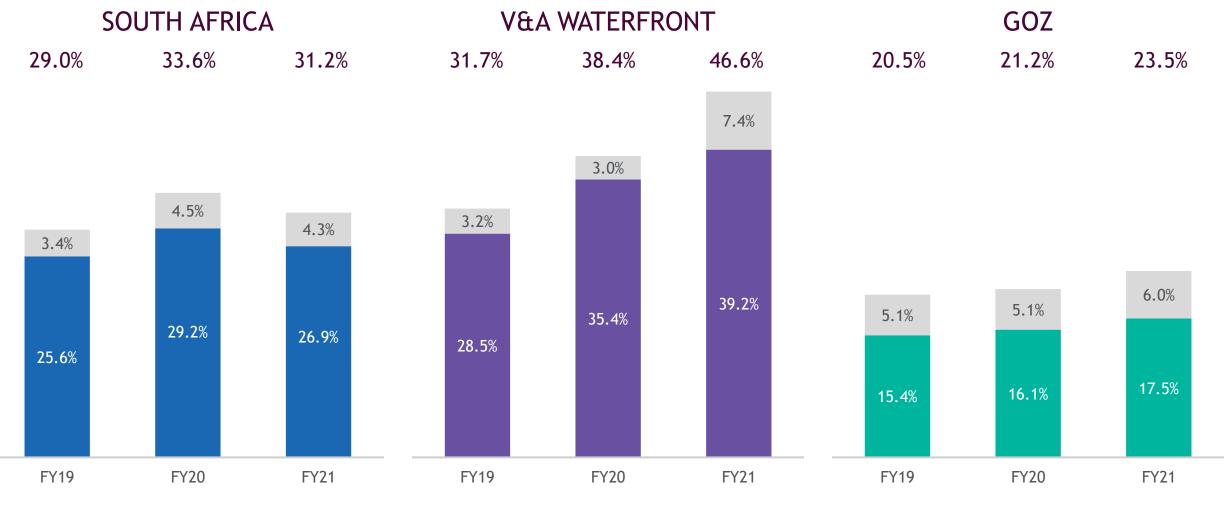
| | FY21 | FY20 | INCREASE/ (DECREASE) |
|--|---------|-------|-------------------------|
| Adjustment for NCI, foreign exchange profit/(loss) and normal taxation | (1 264) | (890) | 42.0% |
| Antecedent | 17 | 31 | |
| NCI GOZ | (671) | (761) | |
| NCI Healthcare | (77) | (50) | |
| NCI C&R | - | (108) | |
| Amortisation of incentive add back (GOZ FFO) | 288 | 218 | |
| Realised foreign exchange loss | (333) | (87) | |
| Current normal taxation GOZ | (113) | (161) | |
| Current normal taxation C&R | (71) | - | |
| Current normal taxation RSA | - | (19) | |
| Distributable income from GOZ retained (including NCI's portion) | (157) | (66) | |
| Distributable income from C&R retained (including NCI's portion) | (139) | 113 | |
| Distributable income from GHPH retained (including NCI's portion) | (8) | - | |

ANNEXURE 08: OFFSHORE CONTRIBUTION



1. Includes 100% of RSA, 50% of the V&A Waterfront, 62.2% of GOZ, 52.1% of C&R and 29.3% of GWI.

ANNEXURE 09: EXPENSE TO INCOME RATIOS (IFRS)

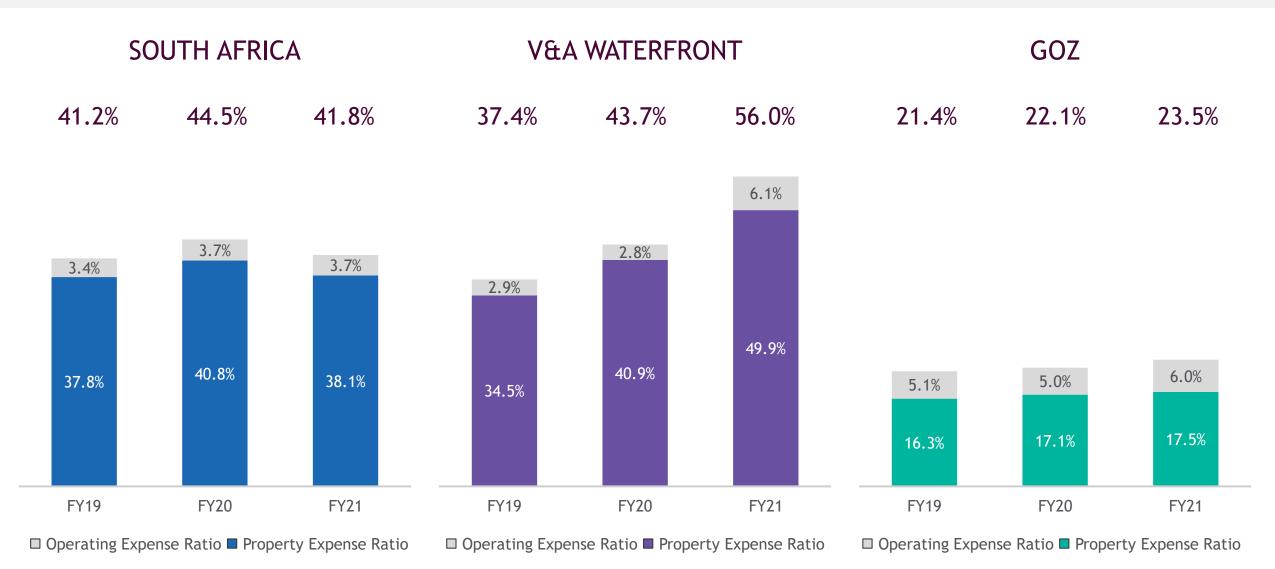


□ Operating Expense Ratio ■ Property Expense Ratio

□ Operating Expense Ratio ■ Property Expense Ratio

Operating Expense Ratio

ANNEXURE 10: EXPENSE TO INCOME RATIOS (GROSS)*



* This ratio is presented where expense recoveries have been reclassified as revenue as per SA REIT Association Best Practice Recommendations (issued in January 2016, first edition).

ANNEXURE 11: RSA DIVERSIFIED BORROWINGS – NOMINAL VALUE

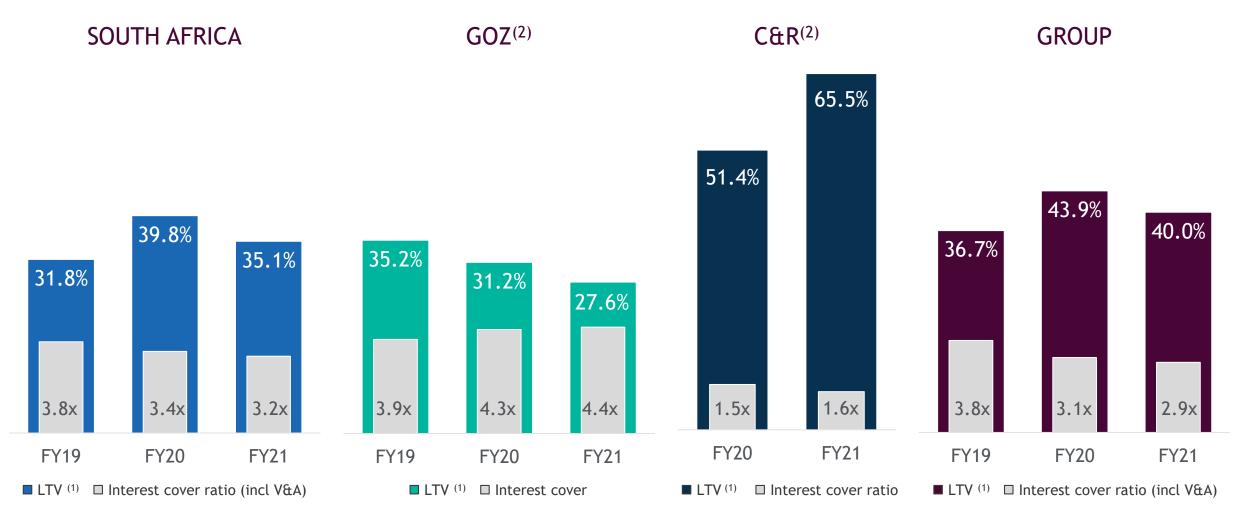
R43 373m R37 836m R35 240m 7 374 6 071 Debt capital market 5 980 Unsecured 48.1% 56.5% Debt capital Debt capital market Unsecured market 49.3% 57.0% Unsecured 47.2% 57.1% 10 650 3 6 2 9 2 9 4 1 2 553 3 476 2 553 2 552 Traditional bank debt Traditional Traditional Secured 51.9% bank debt bank debt Secured 43.5% Secured 52.8% 16 319 50.7% 43.0% 42.9% 13 702 12 582 FY19 FY20 FY21

Secured bank debt Secured institutional financier Unsecured bank debt and institutional financier Corporate bonds Eurobonds

ANNEXURE 12: RSA FACILITIES

| RSA facilities | FY21 | FY20 |
|---|------|------|
| Unutilised committed facilities (Rbn) | 6.5 | 3.1 |
| Weighted average term of liabilities (years) | 3.1 | 3.6 |
| Weighted average term of fixed interest rate profile (Incl. A\$, £ & \in CCIRS and IRS) (years) | 2.8 | 3.1 |
| Weighted average interest rate (%) | 7.8 | 8.2 |
| Weighted average interest rate (Incl. A\$ & € CCIRS, £ and € debt) (%) | 6.0 | 5.9 |
| % debt at fixed interest rate | 85.1 | 80.6 |
| Unencumbered direct properties (Rbn) | 29.3 | 34.4 |
| Unencumbered equity-accounted investments (Rbn) | 15.0 | 17.5 |
| Unencumbered shareholding (at market value, consolidated investments) (Rbn) | 21.7 | 19.5 |
| Unsecured debt (Rbn) | 21.6 | 24.5 |

ANNEXURE 13: LOAN TO VALUE AND INTEREST COVER RATIOS



1. All LTVs calculated according to the 2nd edition of the SA REIT BPR.

2. GOZ % C&R disclosed gearing is calculated differently and is 27.9% and 61.0% respectively.

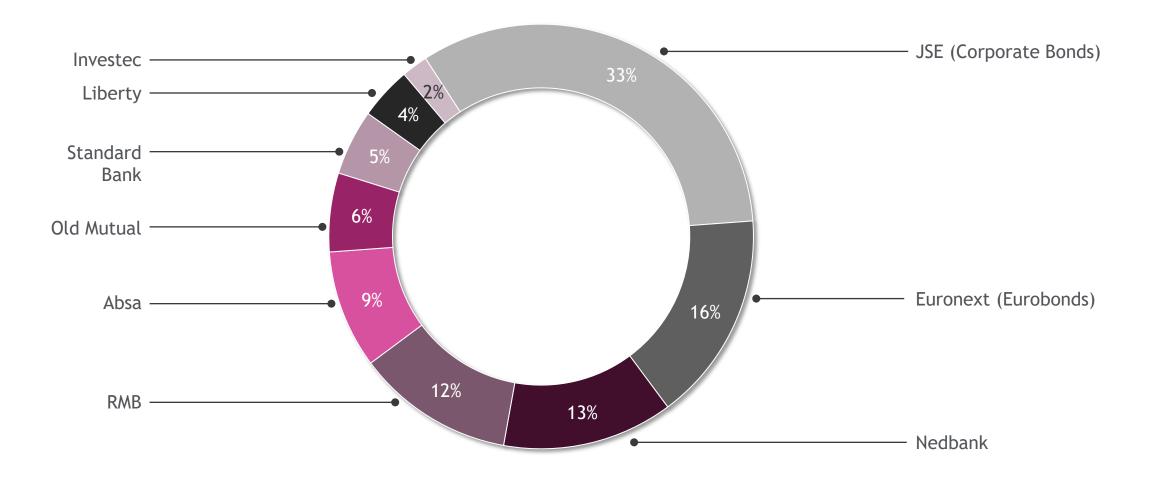
ANNEXURE 14: GROUP LOOK THROUGH LTV

| | SA REIT BPR LTV (100% RSA A&L, 100% GOZ A&L, 100% C&R A&L, 50% V&A NAV, 29.3% GWI NAV) | | |
|------|--|-----------|--|
| 1 | Total property-related assets | R148 335m | |
| | Total debt (net of cash) | R59 352m | |
| | LTV | 40.0% | |
| | LTV (100% RSA A&L, 62.2% GOZ NAV, 52.1% C&R NAV, 50% V&A NAV and 29.3% GWI NAV) | | |
| 2 | Total property-related assets | R123 678m | |
| | Total debt (net of cash) | R38 445m | |
| | LTV | 31.19 | |
| | LTV (100% RSA A&L, 62.2% GOZ A&L, 52.1% C&R A&L, 50% V&A A&L, 29.3% GWI A&L) | | |
| 3 | Total property-related assets | R133 662m | |
| 3 | Total debt (net of cash) | R56 420m | |
| | LTV | 42.2% | |
| 4 | LTV (100% RSA A&L, 100% GOZ A&L, 100% C&R A&L, 100% V&A A&L, 100% GWI A&L less the V&A and GWI equity accounted investments) | | |
| | Total property-related assets | R204 066m | |
| | Total debt (net of cash) | R76 177m | |
| | LTV | 37.3% | |
| 4 40 | L secto and liabilities | | |

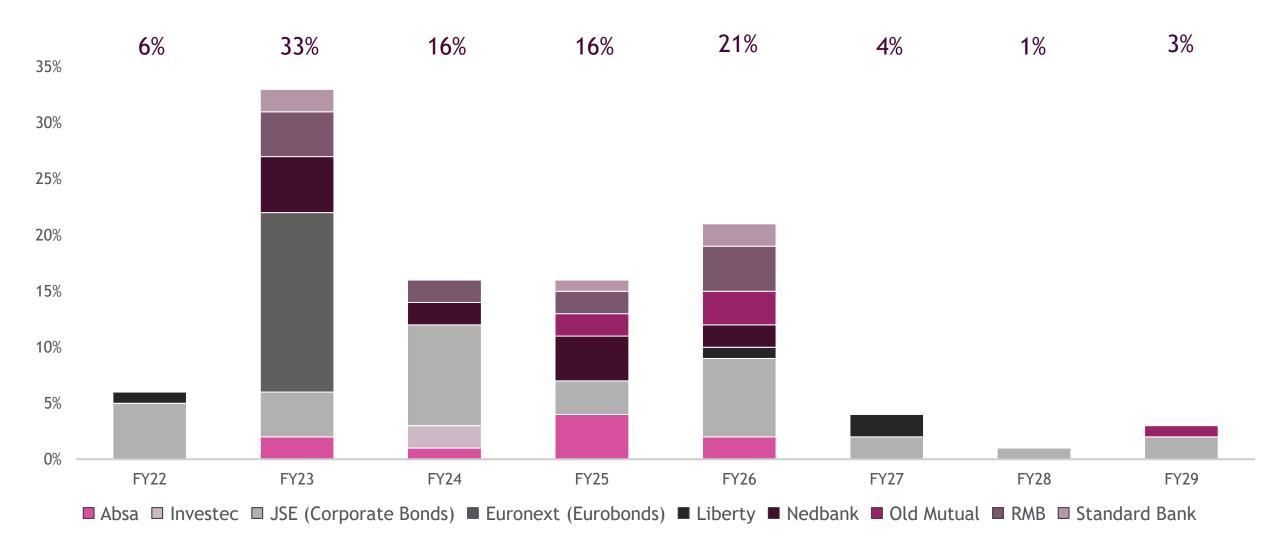
1. A&L = assets and liabilities.

2. NAV = net asset value.

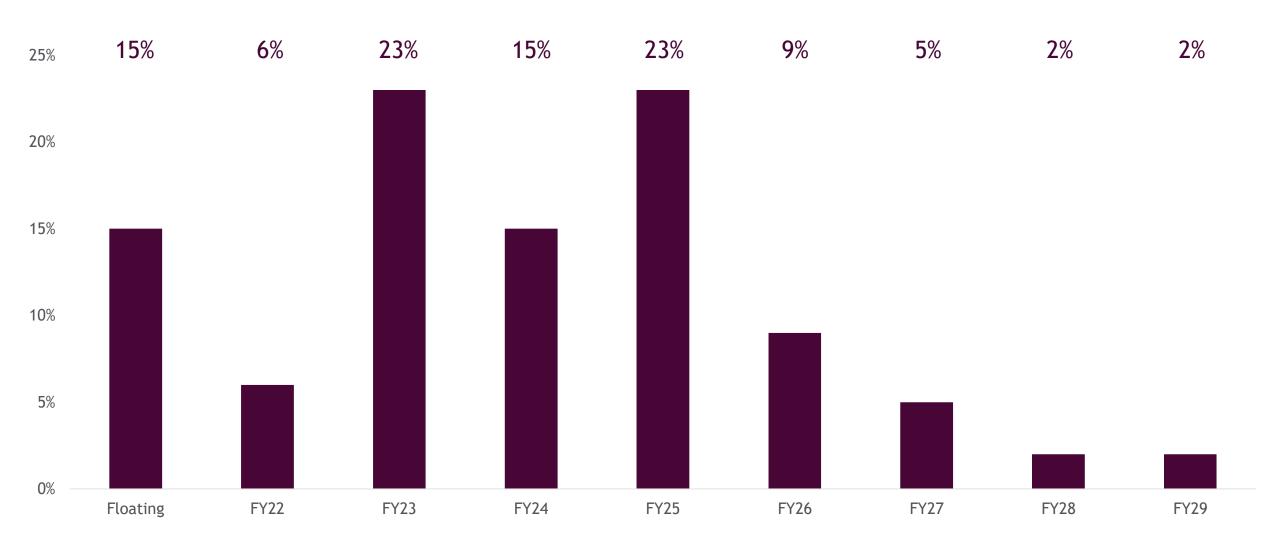
ANNEXURE 15: LOAN EXPOSURE PER FINANCIER RSA



ANNEXURE 16: DEBT EXPIRY PROFILE PER FINANCIER RSA



ANNEXURE 17: FIXED INTEREST RATE EXPIRY PROFILE RSA



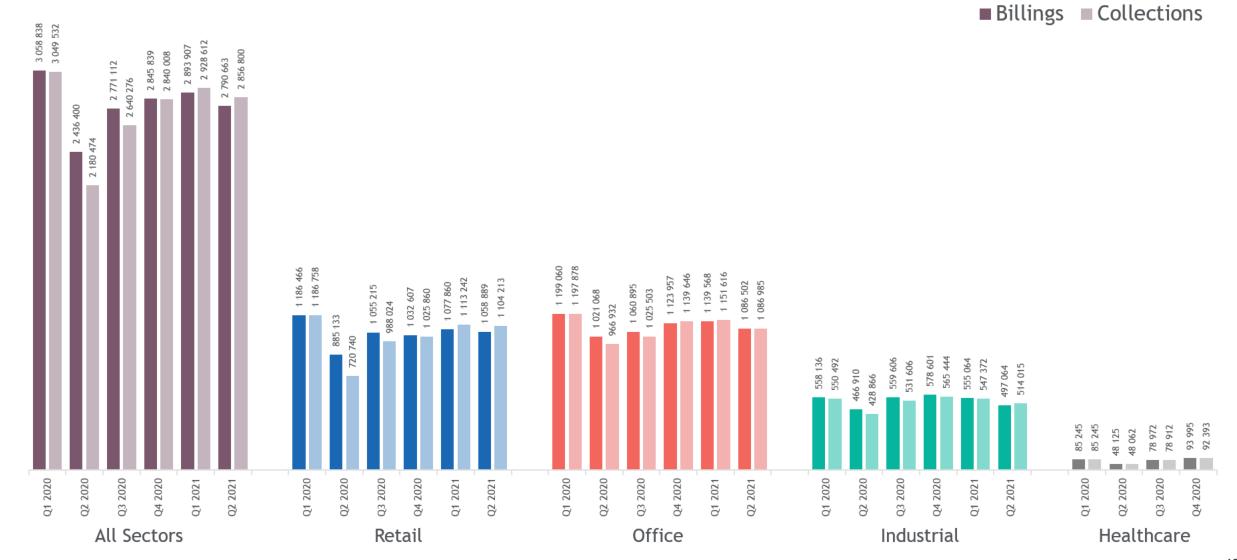
ANNEXURE 18: SHARES ISSUED & BENEFICIAL SHAREHOLDERS HOLDING > 2% AT FY21

| | SHARES |
|---|---------------|
| Opening balance 1 July 2020 | 3 022 496 382 |
| New shares issued (November 2020) | 358 333 333 |
| Dividend reinvestment (December 2020) | 49 957 351 |
| Closing balance 30 June 2021 | 3 430 787 066 |
| Treasury shares held for staff share scheme | (27 897 747) |
| Shares in issue (net of treasury shares) | 3 402 889 319 |

| | % HOLDING | SHARES HELD |
|---------------------------------------|-----------|---------------|
| Government Employees Pension Fund | 13.9 | 477 083 787 |
| Prudential Portfolio Managers | 5.8 | 198 922 352 |
| Sesfikile Capital | 4.8 | 165 718 018 |
| Sanlam Investment Management | 4.7 | 161 603 481 |
| NinetyOne SA Pty Ltd | 4.3 | 146 910 378 |
| The Vanguard Group | 4.0 | 137 920 641 |
| Old Mutual Investment Group | 3.8 | 129 021 391 |
| Blackrock Institutional Trust Company | 3.5 | 119 069 298 |
| Meago Asset Managers | 3.4 | 116 751 886 |
| Stanlib Asset Management Ltd | 3.4 | 116 489 413 |
| Coronation Fund Managers Limited | 2.0 | 69 777 219 |
| Catalyst Fund Managers (Pty) Ltd | 2.0 | 69 072 406 |
| Total shareholders holding >2% | 55.6 | 1 908 340 270 |
| Other | 44.4 | 1 522 446 796 |
| Total | 100.0 | 3 430 787 066 |

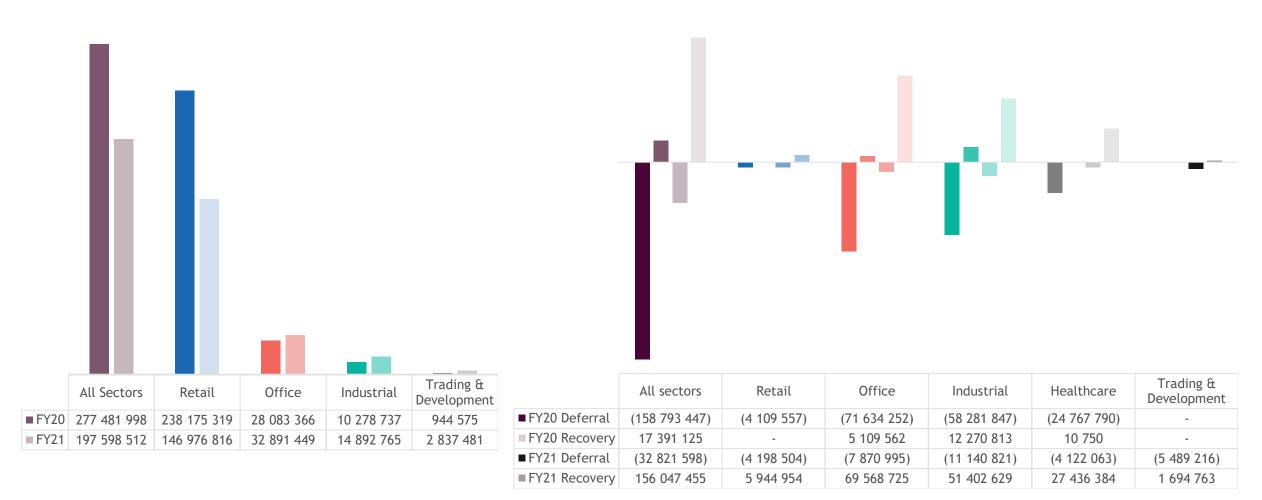
Foreign shareholding: 25% of institutional ownership and 22% of total shares outstanding

ANNEXURE 19: RSA QUARTERLY BILLINGS & COLLECTIONS R'000



ANNEXURE 20: COVID-19

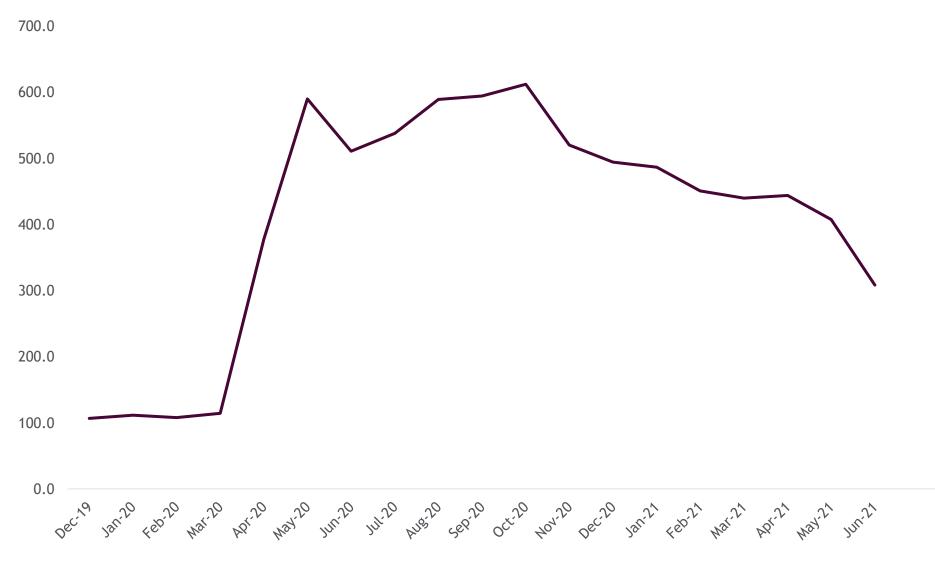
Rental Discounts



Deferrals & Recovery

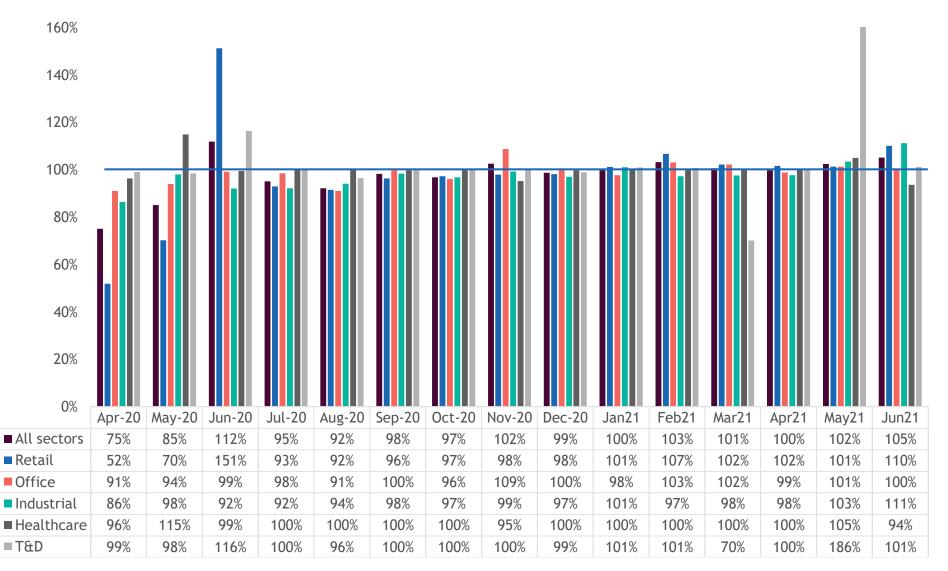


ANNEXURE 21: RSA ARREARS (Rm)





ANNEXURE 22: RSA COLLECTIONS



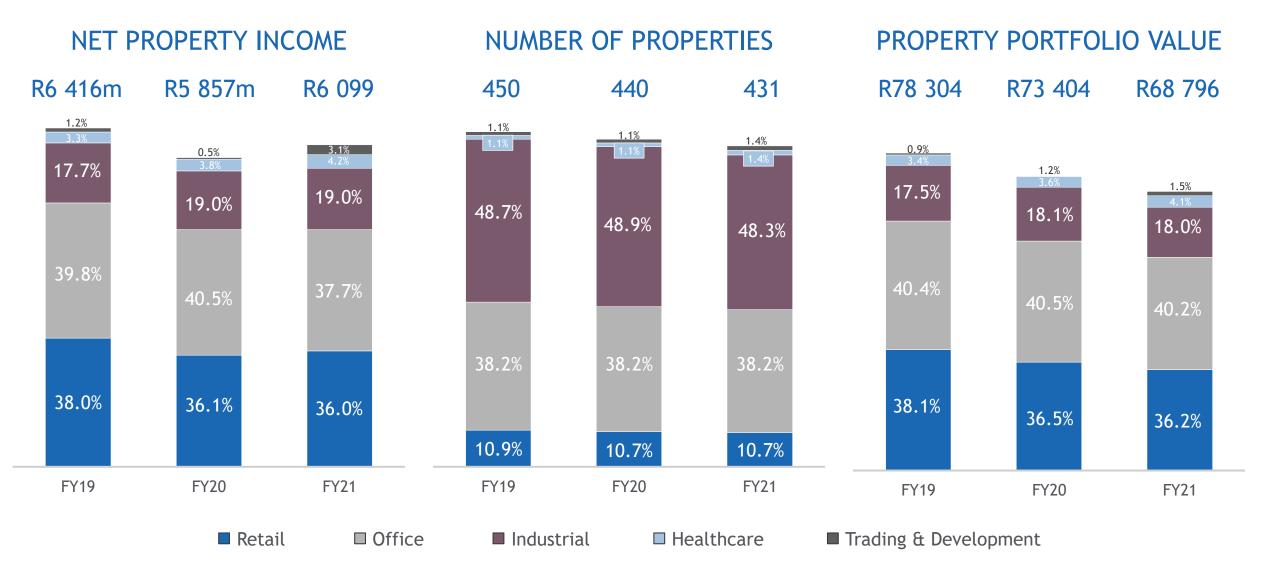
Meadowbrook Estate, Germiston

ANNEXURE 23: KEY PERFORMANCE INDICATORS RSA

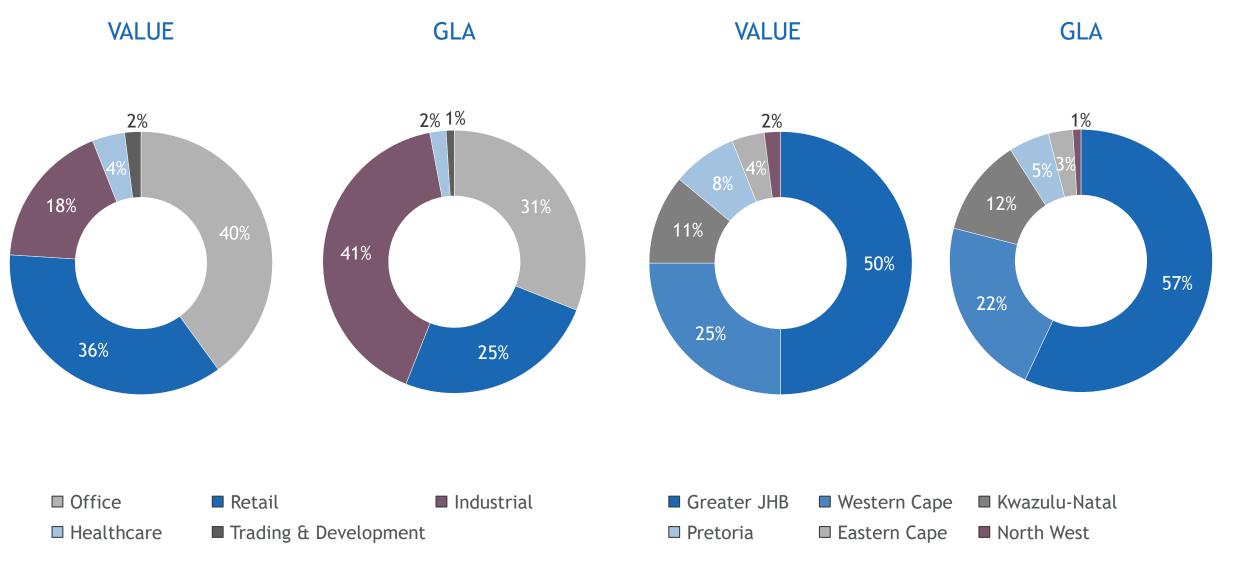
| | FY21 | FY20 |
|---|-----------|-----------|
| Vacancies (%) | 11.6 | 9.5 |
| Total arrears (Rm) | 308.2 | 511.0 |
| Provision for bad debts (B/S) (Rm) | 174.5 | 254.0 |
| Bad debts (I/S) (Rm) | 29.9 | 236.5 |
| Average in force escalations (%) | 7.3 | 7.5 |
| Renewal success rate (%) | 65.4 | 66.4 |
| Total letting success rate (%) | 65.1 | 69.1 |
| Weighted average renewal growth (%) | (14.9) | (6.7) |
| Weighted average future escalations on renewals (%) | 6.8 | 7.0 |
| Number of employees | 611 | 623 |
| Net property income per employee (R) | 9 981 997 | 9 401 284 |



ANNEXURE 24: PORTFOLIO OVERVIEW RSA (EXCL. V&A)



ANNEXURE 25: SPLIT OF RSA PROPERTY PORTFOLIO



ANNEXURE 26: NET PROPERTY INCOME ANALYSIS RSA

| | FY21 | FY20 | INCREASE/ |
|--|---------|---------|--------------|
| | Rm | Rm | (DECREASE) |
| Gross property revenue | 8 341 | 8 269 | 0.9% |
| Retail | 3 116 | 3 108 | 0.3% |
| Office | 3 193 | 3 342 | (4.5%) |
| Industrial | 1 550 | 1 515 | 2.3% |
| Healthcare | 289 | 263 | 9.9 % |
| Trading & Development | 193 | 41 | >100% |
| Property expenses | (2 242) | (2 412) | (7.0%) |
| Retail | (923) | (994) | (7.1%) |
| Office | (892) | (965) | (7.6%) |
| Industrial | (389) | (401) | (3.0%) |
| Healthcare | (33) | (41) | (19.5%) |
| Trading & Development | (5) | (11) | (54.5%) |
| Net property income | 6 099 | 5 857 | 4.1% |
| Adjustments | (351) | 190 | |
| Acquisitions and developments | (378) | (274) | |
| Disposals | (15) | (26) | |
| COVID-19 | 230 | 520 | |
| Trading & Development | (188) | (30) | |
| Adjusted "like-for-like" net property income | 5 748 | 6 047 | (4.9%) |
| Retail | 2 368 | 2 458 | (3.7%) |
| Office | 2 047 | 2 268 | (9.8%) |
| Industrial | 1 083 | 1 093 | (0.9%) |
| Healthcare | 250 | 228 | 9.6% |

ANNEXURE 27: ACQUISITIONS & DISPOSALS

| | | | PURCHASE PRICE | |
|--|-----------------------|-------------|----------------|-------|
| ACQUISITIONS | SECTOR | DATE | Rm | YIELD |
| Devcon Office Park, Rivonia, Sandton | Trading & Development | August 2020 | 70.0 | 11.5 |
| 31B Impala Road, Sandton | Office | May 2021 | 21.0 | 6.2 |
| Telecommunication assets | Industrial | Various | 24.0 | n/a |
| Paardevlei Hospital Somerset West (100%) | Healthcare | May 2021 | 194.0 | 10.5 |
| Total | | | 309.0 | |

| | | | SELLING PRICE | (LOSS)/PROFIT ON COST | (LOSS)/PROFIT ON BOOK VALUE | YIELD |
|---------------------------------------|-----------------------|----------------|------------------|--------------------------|--------------------------------|--------|
| DISPOSALS | SECTOR | DATE | Rm | Rm | Rm | % |
| Edgars, Bloemfontein | Retail | October 2020 | 15.7 | (21.2) | - | 6.8 |
| Maitland Industrial Park, Maitland | Industrial | December 2020 | 153.5 | 70.0 | (0.2) | 10.0 |
| Cummings, Eastgate, Sandton | Industrial | October 2020 | 70.0 | 41.7 | - | 6.6 |
| 116 Teakwood Road, Umbilo, Durban | Industrial | June 2021 | 35.1 | 2.3 | 2.9 | 9.9 |
| Novex, Kramerville, Sandton | Industrial | April 2021 | 16.0 | 0.4 | 0.5 | 9.5 |
| Maskew, Isando, Kempton Park | Industrial | September 2020 | 15.5 | 1.9 | 1.1 | vacant |
| Epping 4, Epping Industria, Cape Town | Industrial | June 2021 | 10.2 | 0.1 | 0.5 | 13.3 |
| Exxaro Corporate Centre, Pretoria | Trading & Development | July 2020 | 243.0 | 113.6 | 113.6 | n/a |
| Total | | | 559.0 | 208.8 | 118.4 | |

ANNEXURE 28: NON-CURRENT ASSETS HELD FOR SALE RSA

| NON-CURRENT ASSETS HELD FOR SALE | SECTOR | FY21 Rm |
|---|------------|------------|
| Morningside 1331, Morningside, Sandton | Office | 69.0 |
| 22 Impala Road, Chiselhurston, Johannesburg | Office | 15.0 |
| 13 Autumn Road (Devcon Place), Rivonia, Sandton | Office | 10.0 |
| Hewett, Epping, Cape Town | Industrial | 29.3 |
| Pasteur, Northcliff, Johannesburg | Industrial | 20.0 |
| Watt Road, Meadowdale, Germiston | Industrial | 15.9 |
| Epping 3, Epping Industria, Cape Town | Industrial | 14.5 |
| Equitable Developments, Florida, Roodepoort | Industrial | 7.5 |
| Total | | 181.2 |

ANNEXURE 29: DEVELOPMENTS & CAPITAL EXPENDITURE RSA

| DEVELOPMENTS & CAPITAL EXPENDITURE ⁽¹⁾ | SECTOR | TOTAL COST Rm | ESTIMATED COMPLETION DATE | FY21 Rm |
|---|-----------------------|------------------|------------------------------|------------|
| Lakeside Mall, Benoni | Retail | 13.4 | September 2021 | 23.7 |
| Other, below R30m | Retail | Various | Various | 155.8 |
| Total Retail | | | | 179.5 |
| Woodlands Office Park, Woodmead, Johannesburg | Office | 226,5 | June 2021 | 177.5 |
| Longkloof Studios, Gardens, Cape Town | Office | 260.7 | June 2021 | 111.6 |
| 144 Oxford Road, Illovo, Sandton | Office | 1 008.0 | December 2020 | 49.2 |
| Other, below R30m | Office | | | 174.0 |
| Total Office | | | | 512.3 |
| Other, below R30m | Industrial | | | 144.1 |
| Total Industrial | | | | 144.1 |
| Other, below R30m | Healthcare | | | 2.2 |
| Total Healthcare | | | | 2.2 |
| Cintocare Head & Neck Hospital, Menlyn, Pretoria | Trading & Development | Not disclosed | November 2020 | 53.0 |
| Trading & development projects | Trading & Development | Various | Various | 121.8 |
| Total Trading & Development | | | | 174.8 |
| TOTAL | | | | 1 012.9 |

| Development | Expenditure |
|-------------|-------------|
|-------------|-------------|

Capital Expenditure

1. The average yield for developments is 8.0% - 9.0% on a fully let basis.

556.1

456.8

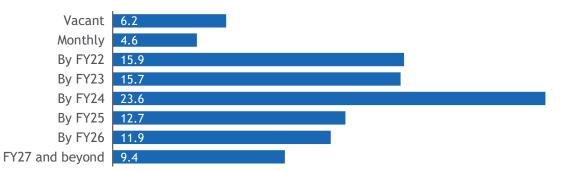
ANNEXURE 30: COMMITMENTS RSA

| COMMITMENTS | SECTOR | ESTIMATED COMPLETION/ TRANSFER DATE | APPROVED DEVELOPMENT COST Rm | FY21 Rm |
|-----------------------------------|-----------------------|---|------------------------------------|------------|
| Lakeside Mall, Benoni | Retail | September 2021 | 13.4 | 1.5 |
| Beckman Coulter, Samrand, Midrand | Industrial | December 2021 | 66.0 | 53.2 |
| Centralpoint, Samrand, Midrand | Industrial | September 2021 | 18.8 | 8.6 |
| Trading & development projects | Trading & Development | November 2022 | Various | 247.5 |
| TOTAL COMMITMENTS | | | | 310.8 |

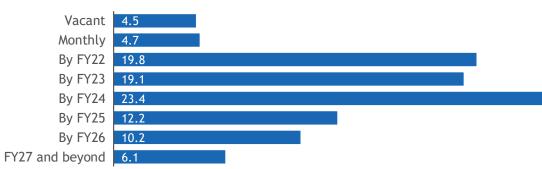
ANNEXURE 31: RETAIL OVERVIEW RSA

| | FAIR VALUE | GLA |
|---|------------|-----------|
| TOP 10 PROPERTIES BY VALUE | Rm | m² |
| Brooklyn Mall and Design Square (75%), Brooklyn, Pretoria | 1 788 | 56 266 |
| Festival Mall, Kempton Park, Johannesburg | 1 687 | 82 826 |
| Waterfall Mall, Rustenburg | 1 431 | 51 056 |
| N1 City Mall, Goodwood, Cape Town | 1 382 | 63 394 |
| Vaal Mall (66.6%), Vanderbijlpark, Johannesburg | 1 277 | 44 021 |
| Greenacres, Greenacres, Port Elizabeth | 1 256 | 49 509 |
| Lakeside Mall, Benoni | 1 154 | 66 705 |
| Kolonnade (50%), Montana Park, Pretoria | 1 062 | 37 998 |
| The Constantia Village, Constantia, Cape Town | 1 012 | 20 426 |
| Woodmad Retail Park, Woodmead | 883 | 55 104 |
| Sub Total | 12 932 | 527 305 |
| Balance of the sector | 11 879 | 829 676 |
| Total for the sector | 24 811 | 1 356 981 |

LEASE EXPIRY (% OF GLA)



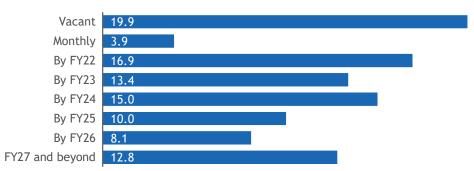
| TOP 10 TENANTS | GLA ⁽¹⁾ m ² |
|--|--------------------------------------|
| The Foschini Group Ltd | 77 673 |
| Pepkor Holdings Ltd | 72 883 |
| Shoprite Holdings Ltd | 132 226 |
| Pick n Pay Stores Ltd | 110 387 |
| Mr Price Group Ltd | 55 221 |
| Retailability (Pty) Ltd | 63 315 |
| Woolworths Holdings Ltd | 87 268 |
| Truworths International Ltd | 31 704 |
| Massmart Holdings Ltd | 53 329 |
| Clicks Group Ltd | 25 661 |
| Sub Total | 709 667 |
| Balance of the sector | 562 871 |
| Total for the sector (excluding vacancies) | 1 272 538 |



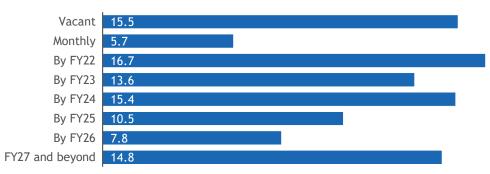
ANNEXURE 32: OFFICE OVERVIEW RSA

| | FAIR VALUE | GLA |
|---|------------|-----------|
| TOP 10 PROPERTIES BY VALUE | Rm | m² |
| Discovery 1 & 2 (55%), Sandton, Johannesburg | 2 463 | 64 127 |
| Woodlands Office Park, Woodmead, Johannesburg | 1 650 | 113 703 |
| 144 Oxford Road, Rosebank, Johannesburg | 1 066 | 37 447 |
| Constantia Office Park, Roodepoort, Johannesburg | 923 | 74 767 |
| Inanda Greens, Wierda Valley, Sandton, Johannesburg | 906 | 40 546 |
| Lakeside 2, Centurion | 771 | 21 708 |
| MontClare Place, Claremont, Cape Town | 669 | 29 675 |
| Golf Park, Bellville, Cape Town | 562 | 31 284 |
| The Place, Sandton, Johannesburg | 522 | 35 385 |
| 1 North Wharf Square, Foreshore, Cape Town | 474 | 18 763 |
| Sub Total | 10 006 | 467 405 |
| Balance of the sector | 17 329 | 1 238 441 |
| Total for the sector | 27 335 | 1 705 846 |

LEASE EXPIRY (% OF GLA)



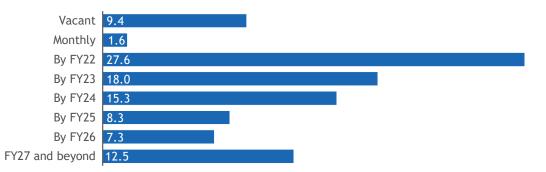
| TOP 10 TENANTS | GLA ⁽¹⁾ |
|---|--------------------|
| TOP TO TENANTS | m² |
| Discovery Holdings Ltd (55%) | 66 714 |
| Anglo Corporate Services South Africa (Pty) Ltd | 30 216 |
| Transnet | 27 495 |
| Allied Electronics Corporation Ltd | 39 778 |
| Absa Bank Ltd | 28 330 |
| Exxaro Resources Ltd | 21 708 |
| Investec Bank Ltd | 13 785 |
| EOH Holdings Ltd | 20 616 |
| The Western Cape Government | 17 800 |
| MTN Ltd | 13 317 |
| Sub Total | 279 759 |
| Balance of the sector | 1 086 154 |
| Total for the sector (excluding vacancies) | 1 365 913 |



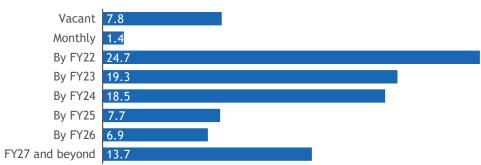
ANNEXURE 33: INDUSTRIAL OVERVIEW RSA

| | FAIR VALUE | GLA |
|---|------------|-----------|
| TOP 10 PROPERTIES BY VALUE | Rm | m² |
| Growthpoint Business Park, Midrand | 416 | 68 261 |
| Hilltop Industrial Estate, Elandsfontein, Johannesburg | 393 | 76 283 |
| Montague Business Park (25%), Montague Gardens, Cape Town | 393 | 44 810 |
| Adcock Ingram, Midrand | 292 | 22 455 |
| Wadestone Industrial Park, Germiston | 237 | 26 929 |
| Mill Road Industrial Park, Bellville, Cape Town | 233 | 38 042 |
| Trade Park, Mount Edgecombe, Durban | 204 | 20 287 |
| Sterling Industrial, Midrand | 199 | 27 652 |
| Meadowbrok Estate, Meadowbrook, Germiston | 198 | 17 103 |
| Central Park, Elsiesrivier, Cape Town | 190 | 49 135 |
| Sub Total | 2 755 | 390 957 |
| Balance of the sector | 9 596 | 1 871 771 |
| Total for the sector | 12 351 | 2 262 728 |

LEASE EXPIRY (% OF GLA)



| TOP 10 TENANTS | GLA ⁽¹⁾ m ² |
|--|--------------------------------------|
| The Bidvest Group Ltd | 52 571 |
| Adcock Ingram Holdings Ltd | 28 805 |
| Consolidated Steel Industries (Pty) Ltd | 28 155 |
| Anchor Logistics | 33 538 |
| Scania SA (Pty) Ltd | 23 717 |
| Mpact Ltd | 13 465 |
| Distell Ltd | 45 636 |
| GZ Industries (Pty) Ltd | 21 543 |
| Heneways Freight Services (Pty) Ltd | 25 573 |
| Nestle South Africa Pty Ltd | 16 255 |
| Sub Total | 289 258 |
| Balance of the sector | 1 760 932 |
| Total for the sector (excluding vacancies) | 2 050 190 |

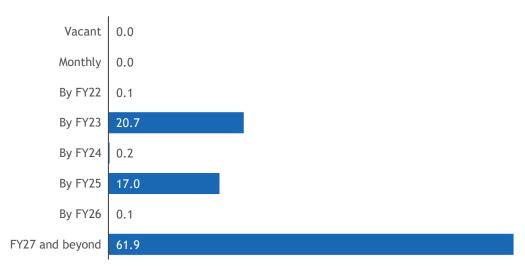


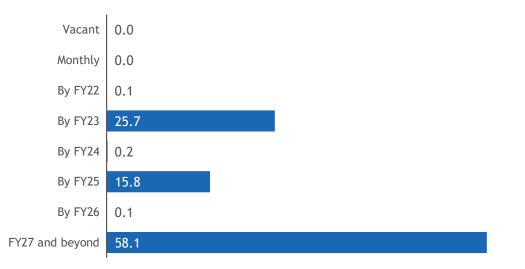
ANNEXURE 34: HEALTHCARE OVERVIEW RSA

| | FAIR VALUE | GLA |
|---|------------|--------|
| PROPERTIES BY VALUE | Rm | m² |
| Hillcrest Private Hospital, Hillcrest, Durban | 749 | 20 445 |
| Gateway Private Hospital, Umhlanga Ridge, Durban | 738 | 22 609 |
| N1 Hospital, Goodwood, Cape Town | 512 | 14 636 |
| Louis Leipoldt Hospital, Bellville, Cape Town | 481 | 15 075 |
| Paardevlei Hospital Somerset West, Cape Town (100%) | 194 | 12 417 |
| N1 Medical Chambers, Goodwood, Cape Town | 106 | 4 455 |
| Total for the sector | 2 780 | 89 637 |

| | GLA ⁽¹⁾ |
|--|---------------------------|
| TENANTS | m² |
| Busamed Holdings Ltd | 55 471 |
| Netcare Ltd | 18 480 |
| Mediclinic Ltd | 15 075 |
| Sub Total | 89 026 |
| Balance of the sector | 611 |
| Total for the sector (excluding vacancies) | 89 637 |

LEASE EXPIRY (% OF GLA)





ANNEXURE 35: GLA & VACANCY RECONCILIATION RSA

| | TOTAL GLA m² | VACANT AREA m ² | VACANCY % |
|---|-----------------|-------------------------------|--------------|
| Balance as at 1 July 2020 | 5 493 733 | 523 157 | 9.5 |
| GLA adjustments | 45 718 | 31 141 | |
| Disposals | (97 029) | (52 495) | |
| Acquisitions | 25 615 | 13 198 | |
| Developments and extensions | 4 997 | 4 997 | |
| Leases expired in the period ⁽¹⁾ | | 1 097 122 | |
| Renewals of expired leases ⁽²⁾ | | (717 500) | |
| New letting of vacant space | | (472 513) | |
| Leases terminated | | 209 807 | |
| Balance as at 30 June 2021 | 5 473 034 | 636 914 | 11.6 |

20.0% of opening balance GLA expired during the year under review (FY20:17.6%).
 Retention of 65.4% for the year under review (FY20: 66.4%).

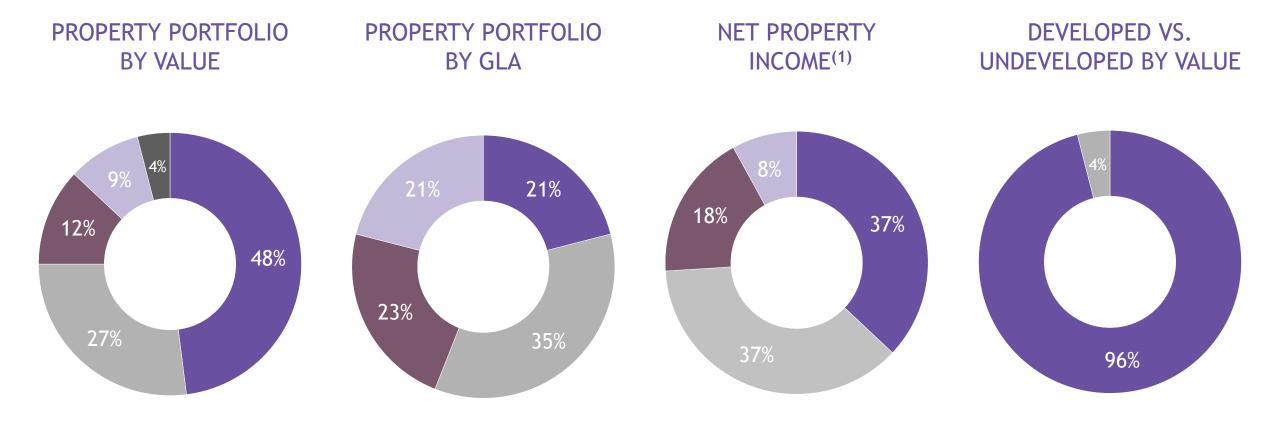
ANNEXURE 36: KEY PERFORMANCE INDICATORS V&A WATERFRONT (50%)

| | FY21 | FY20 |
|--|-----------|-----------|
| Vacancies (%) | 3.0 | 1.5 |
| Total arrears, net of rental discounts provided for (Rm) | 85.0 | 66.8 |
| Provision for bad debts (B/S) (Rm) | 30.5 | 13.7 |
| Bad debts (I/S) (Rm) | 18.4 | 6.8 |
| Average in force escalations (%) | 6.4 | 7.5 |
| Renewal success rate (%) | 85.5 | 85.3 |
| Total letting success rate (%) | 90.0 | 93.3 |
| Weighted average renewal growth (%) | (5.2) | 7.6 |
| Weighted average future escalations on renewals (%) | 6.7 | 7.5 |
| Total number of employees ⁽¹⁾ | 209 | 213 |
| Net property income per employee (R) | 3 846 890 | 5 577 465 |

1. An additional 78 permanent staff are employed in terms of a management contract with the Radisson Red Hotel.



ANNEXURE 37: SPLIT OF V&A WATERFRONT PROPERTY PORTFOLIO



Retail Office Hotel & Residential Marine & Industrial Bulk

Developed Undeveloped

1. For management accounts purposes, certain transactions are disclosed on a net basis while for IFRS purposes, these amounts are disclosed gross. The differences between the Group Annual Financial Statements and the distribution reconciliation are as follow: Revenue(+R67m), Property expenses(-R39m), Other operating expenses (-R29m), capital items (-R18m) and Net finance (costs)/income (R18m).

ANNEXURE 38: PORTFOLIO OVERVIEW V&A WATERFRONT (50%)

NET PROPERTY INCOME PROPERTY PORTFOLIO VALUE R657m R594m R402m⁽¹⁾ R9 570m R8 801m R9 447m 4.5% 4.4% 8.8% 7.7% 8.5% 4.3% 8.1% 8.7% 11.6% 11.7% 21.9% 11.8% 22.1% 24.7% 25.8% 8.0% 26.9% 23.6% 27.6% 17.9% 37.3% 51.5% 49.6% 48.3% 45.7% 42.2% 36.8% FY20 FY21 FY19 FY19 FY20 FY21

Office Hotel & Residential Marine & Industrial Bulk

1. For management accounts purposes, certain transactions are disclosed on a net basis while for IFRS purposes, these amounts are disclosed gross. The differences between the Group Annual Financial Statements and the distribution reconciliation are as follow: Revenue(+R67m), Property expenses(-R39m), Other operating expenses (-R29m), capital items (-R18m) and Net finance (costs)/income (R18m).

Retail

ANNEXURE 39: DEVELOPMENTS & COMMITMENTS V&A WATERFRONT (50%)

| | | APPROVED COST (100%) | ESTIMATED | FY21 |
|---|------------------|-------------------------|-----------------|-------|
| | SECTOR | Rm | COMPLETION DATE | Rm |
| DEVELOPMENTS & CAPITAL EXPENDITURE ⁽¹⁾ | | | | |
| Site B "The Ridge": Deloitte | Office | 409.0 | October 2020 | 89.0 |
| Cruise Terminal including Food Emporium | Various | 110.2 | November 2020 | 34.0 |
| Cinema Consolidation and Banking mall | Retail | 63.2 | October 2021 | 19.0 |
| Other below R10m | Various | | Various | 85.0 |
| Total | | | | 227.0 |
| | | | | |
| COMMITMENTS | | | | |
| Union Castle Building | Retail | 89.8 | September 2022 | 43.0 |
| Edgars/ Zara Development | Retail | 73.7 | October 2021 | 29.0 |
| Cinema Consolidation and Banking Mall | Retail | 63.2 | October 2021 | 11.0 |
| Investec | Office | 424.8 | December 2023 | 181.0 |
| Desalination Plant | Infrastructure | 169.6 | On Hold | 53.0 |
| Canal District Super Basement | Parking / Office | 85.4 | December 2023 | 43.0 |
| Helistop | Various | 156.0 | On Hold | 66.0 |
| Other below R10m | Various | | Various | 15.0 |
| Total | | | | 441.0 |

1. The average yield for developments is 7.0% - 9.0% on a fully let basis.

ANNEXURE 40: DISTRIBUTABLE INCOME ANALYSIS V&A WATERFRONT (50%)

| | FY21 Rm | FY20 Rm | INCREASE/ (DECREASE) |
|---|------------|------------|-------------------------|
| Gross property revenue | 661 | 920 | (28.2%) |
| Property related | 653 | 863 | |
| Radisson Red Hotel | 8 | 57 | |
| Property expenses | (259) | (326) | (20.6%) |
| Property related | (250) | (294) | |
| Radisson Red Hotel | (9) | (32) | |
| Net property income | 402 | 594 | (32.3%) |
| Other operating expenses | (49) | (28) | |
| Net finance income/(costs) | (16) | 5 | |
| Residential sales | 28 | 35 | |
| Distributable income | 365 | 606 | (39.8%) |
| Adjustments | (37) | (58) | (36.2%) |
| Residential sales | (28) | (35) | (20.0%) |
| Developments | (9) | (23) | (60.9%) |
| Adjusted "like-for-like" distributable income | 328 | 548 | (40.2%) |
| COVID-19 NPI Adjustments | 187 | (58) | |
| Additional Doubtful debt provision | 32 | 58 | |
| Rental discounts still to be processed | 32 | - | |
| Rental discounts granted | 114 | 13 | |
| Turnover rental & casual parking impact | (20) | (60) | |
| Radisson Red, TOAT & Workshop 17 loss of income | 23 | (29) | |
| Interest income on cash | (18) | (42) | |
| Other (Silo Hotel, MOCAA, Cruise Terminal) | 24 | 2 | |
| Adjusted "like-for-like" distributable income | 515 | 490 | 5.1% |

ANNEXURE 41: NET PROPERTY INCOME ANALYSIS V&A WATERFRONT (50%)

| | FY21 Rm | FY20 Rm | INCREASE/ (DECREASE) |
|---|------------|------------|-------------------------|
| Gross property revenue | 661 | 920 | (28.2%) |
| Property related | 653 | 863 | |
| Radisson Red Hotel | 8 | 57 | |
| Property expenses | (259) | (326) | (20.6%) |
| Property related | (250) | (294) | |
| Radisson Red Hotel | (9) | (32) | |
| Net property income | 402 | 594 | (32.2%) |
| COVID-19 and other adjustments | 188 | (39) | |
| Additional Doubtful debt provision | 32 | 58 | |
| Rental discounts still to be processed | 32 | - | |
| Rental discounts granted | 114 | 13 | |
| Developments | (9) | (23) | |
| Turnover rental & casual parking impact | (20) | (60) | |
| Radisson Red, TOAT & Workshop 17 loss of income | 23 | (29) | |
| Other | 16 | 2 | |
| Adjusted "like-for-like" net property income | 590 | 555 | 6.3% |

1. For management accounts purposes, certain transactions are disclosed on a net basis while for IFRS purposes, these amounts are disclosed gross. The differences between the Group Annual Financial Statements and the distribution reconciliation are as follow: Revenue(+R67m), Property expenses(-R39m), Other operating expenses (-R29m), capital items (-R18m) and Net finance (costs)/income (R18m).

ANNEXURE 42: V&A WATERFRONT OVERVIEW

| | GLA ⁽¹⁾ |
|---|--------------------|
| TOP 10 TENANTS (100%) | m² |
| Allan Gray (Pty) Ltd | 20 905 |
| Nedbank Group Ltd | 25 433 |
| The Foschini Group Ltd | 3 632 |
| Woolworths | 10 527 |
| PwC | 9 650 |
| Legacy Hotels | 16 226 |
| Department of Public Works | 17 323 |
| Sun International Hotels | 17 100 |
| The Surtee Group | 1 606 |
| Tourvest Holdings Ltd | 4 464 |
| Subtotal | 126 866 |
| Balance of V&A | 324 406 |
| Total for V&A Waterfront (excluding vacancies) (100%) | 451 272 |



1. Ranked in terms of gross monthly rental.

ANNEXURE 43: GLA & VACANCY RECONCILIATION V&A WATERFRONT (50%)

| | TOTAL GLA m ² | VACANT AREA m ² | VACANCY % |
|---|-----------------------------|-------------------------------|--------------|
| Balance as at 1 July 2020 | 227 415 | 3 313 | 1.5 |
| GLA adjustments | 445 | 276 | |
| Developments and extensions | 4 671 | (2 033) | |
| Leases expired in the period ⁽¹⁾ | | 63 011 | |
| Renewals of expired leases ⁽²⁾ | | (53 897) | |
| New letting of vacant space | | (8 429) | |
| Leases terminated | | 4 654 | |
| Balance as at 30 June 2021 | 232 531 | 6 895 | 3.0 |

1. 27.7% of opening balance GLA expired during the year under review (FY20:19.3%).

2. Retention of 85.5% for the half year under review (FY20:85.3%).

ANNEXURE 44: KEY PERFORMANCE INDICATORS GOZ

| | | = / 0 0 |
|--|------------|------------|
| | FY21 | FY20 |
| Vacancies (%) ⁽¹⁾ | 2.9 | 6.8 |
| Total arrears (Rm) | 5.7 | 20.5 |
| Provision for bad debts (B/S) (Rm) | 1.0 | - |
| Renewal success rate (%) ⁽²⁾ | 77.1 | 84.9 |
| Total letting success rate (%) | 72.0 | 83.2 |
| Weighted average renewal growth $(\%)^{(3)}$ | (7.3) | (4.0) |
| Weighted average future escalations on renewals $(\%)^{(4)}$ | 3.4 | 3.4 |
| Number of employees | 33 | 28 |
| Net property income per employee (R) | 80 727 273 | 90 607 143 |

1. Measurements and ratios are based on income and not GLA (when compared to RSA).

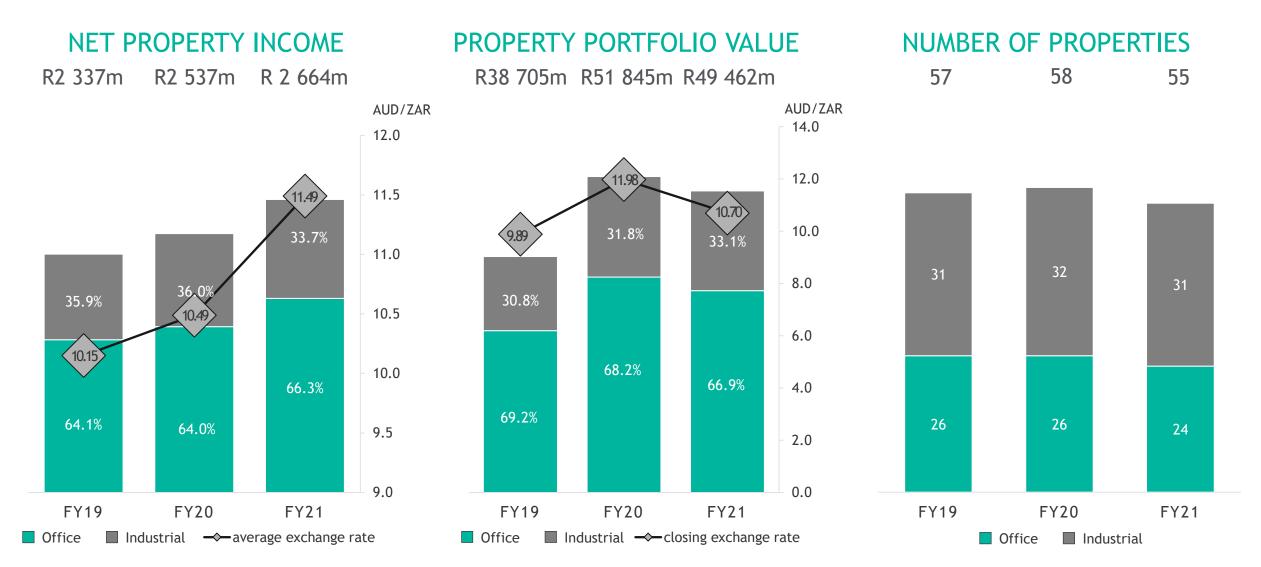
2. 20 leases renewed in the period with one significant non-renewal of 11% which was replaced with a stronger tenant.

3. Renewal growth impacted by large long-term renewals.

4. Weighted average escalation on entire portfolio WARR 3.4% (FY20: 3.3%).



ANNEXURE 45: PORTFOLIO OVERVIEW GOZ



ANNEXURE 46: SPLIT OF GOZ PROPERTY PORTFOLIO



Office
 Industrial

Victoria
 Queensland
 New South Wales
 South Australia
 Western Australia
 ACT

ANNEXURE 47: DISPOSALS GOZ

| | | FY21 | FY21 |
|---|------------|---------|-------|
| DISPOSALS | SECTOR | Rm | A\$m |
| 120 Northcorp Boulevard, Broadmeadows, VIC | Industrial | 604.0 | 50.2 |
| Quad 2, 6 Parkview Drive, Sydney Olympic Park, NSW | Office | 338.5 | 33.1 |
| Quad 3, 102 Bennelong Parkway, Sydney Olympic Park, NSW | Office | 338.5 | 33.1 |
| Total | | 1 281.0 | 116.4 |

ANNEXURE 48: DEVELOPMENTS & COMMITMENTS GOZ

| DEVELOPMENT & CAPITAL EXPENDITURE | SECTOR | ESTIMATED COMPLETION DATE | FY21 Rm | FY21 A\$m |
|---|------------|------------------------------|------------|--------------|
| 75 Dorcas Street, South Melbourne, VIC | Office | Ongoing | 71.0 | 6.2 |
| 1 Charles Street, Parramatta, NSW | Office | Ongoing | 41.2 | 3.6 |
| 333 Ann Street, Brisbane, QLD | Office | FY21 | 16.0 | 1.4 |
| 836 Wellington Street, West Perth, WA | Office | FY21 | 13.7 | 1.2 |
| 255 London Circuit, Canberra, ACT | Office | FY21 | 9.2 | 0.8 |
| Quad 3, 102 Bennelong Parkway, Sydney Olympic Park, NSW | Office | FY21 | 9.2 | 0.8 |
| Building 1, 572-576 Swan Street, Richmond, VIC | Office | FY21 | 8.0 | 0.7 |
| A4, 52 Merivale Street, South Brisbane, QLD | Office | FY21 | 6.9 | 0.6 |
| Building 3, 570 Swan Street, Richmond, VIC | Office | FY21 | 6.9 | 0.6 |
| 12-16 Butler Boulevard, Adelaide Airport, SA | Industrial | FY21 | 16.0 | 1.4 |
| Reallocation to tenant installation cost | Office | various | (123.9) | (11.6) |
| Other | Various | | 51.7 | 3.9 |
| Total | | | 125.9 | 9.6 |

COMMITMENTS

| Acquisition of 11 Murray Rose Avenue, Sydney Olympic Park, NSW | Office | FY22 | 556.6 | 52.0 |
|--|--------|---------|---------|------|
| 1 Charles Street, Parramatta, NSW ⁽¹⁾ | Office | ongoing | 482.8 | 45.1 |
| Total | | | 1 039.4 | 97.1 |

1. In respect of tenant incentive upon signing a 25 year lease with the NSW Police Force.

ANNEXURE 49: NET PROPERTY INCOME ANALYSIS GOZ

| | FY21 A\$m | FY20 A\$m | INCREASE / (DECREASE) |
|--|--------------|--------------|--------------------------|
| Gross property revenue | 285.6 | 293.4 | (2.7%) |
| Property expenses | (50.0) | (51.3) | (2.5%) |
| Net property income | 235.6 | 242.1 | (2.7%) |
| Adjustments | (7.6) | (14.2) | |
| Acquisitions | (2.8) | (1.9) | |
| Disposals | (2.1) | (12.8) | |
| Developments | (2.7) | 0.5 | |
| Adjusted "like-for-like" net property income | 228.0 | 227.9 | 0.0% |
| Office | 147.7 | 150.0 | (1.5%) |
| Industrial | 75.2 | 72.8 | 3.3% |
| Distributions from ADI | 5.1 | 5.1 | - |

ANNEXURE 50: GOZ OVERVIEW

| | | FAIR | | | |
|--|------------|--------|-----------------------|---|---------------------------|
| | | VALUE | GLA | | GLA ⁽²⁾ |
| TOP 10 PROPERTIES BY VALUE | | Rm | m ² | TOP 10 TENANTS | m ² |
| 1 Charles Street, Parramatta, NSW | Office | 5 620 | 32 356 | Woolworths | 248 169 |
| 100 Skyring Terrace, Newstead, QLD | Office | 2 756 | 24 665 | NSW Police Force | 32 356 |
| 75 Dorcas Street, South Melbourne, VIC | Office | 2 665 | 23 811 | Commonwealth of Australia | 36 343 |
| 70 Distribution Street, Larapinta, QLD | Industrial | 2 515 | 76 109 | Country Road Group | 23 156 |
| 599 Main North Road, Gepps Cross, SA | Industrial | 2 403 | 91 686 | Linfox | 58 077 |
| 20 Colquhoun Road, Perth Airport, WA | Industrial | 2 280 | 80 374 | Bank of Queensland | 13 237 |
| Building 3, 570 Swan Street, Richmond, VIC | Office | 1 964 | 19 427 | Australia and New Zealand Banking Group | 13 744 |
| Optus Centre, Fortitude Valley, QLD | Office | 1 531 | 16 442 | Bunnings Warehouse | 13 886 |
| 333 Ann Street, Brisbane, QLD | Office | 1 499 | 16 342 | Samsung Electronics | 13 423 |
| Building C, 219 - 247 Pacific Highway, Artarmon, NSW | Office | 1 466 | 14 406 | Lion | 12 317 |
| Sub Total | | 24 699 | 395 618 | Sub Total | 464 708 |
| Balance of GOZ | | 24 763 | 637 410 | Balance of GOZ | 544 920 |
| Total for GOZ | | 49 462 | 1 033 028 | Total for GOZ (excluding vacancies) | 1 009 628 |

LEASE EXPIRY (% OF INCOME)



1. Ranked in terms of gross monthly rental.

ANNEXURE 51: GLA & VACANCY RECONCILIATION GOZ

| | TOTAL GLA m ² | VACANCY ⁽¹⁾ % |
|----------------------------|-----------------------------|--------------------------|
| Balance as at 1 July 2020 | 1 042 930 | 6.8 |
| GLA adjustments | 191 | |
| Disposals | (10 093) | |
| Balance as at 30 June 2021 | 1 033 028 | 2.9 |

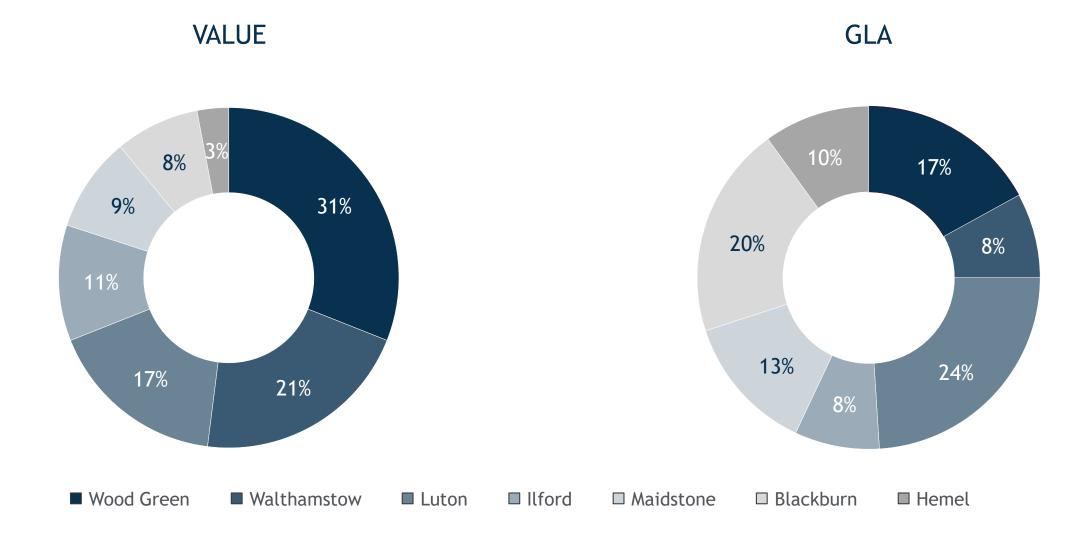
1. Vacancy ratio is based on income and not GLA (when compared to RSA).

ANNEXURE 52: KEY PERFORMANCE INDICATORS C&R

| | FY21 | FY20 |
|--------------------------------------|-----------|-----------|
| Vacancies (%) | 10.3 | 5.0 |
| Total arrears (Rm) | 471.9 | 300.0 |
| Provision for bad debts (B/S) (Rm) | 164.0 | 13.0 |
| Net property income (Rm) | 605.0 | 380.0 |
| Number of properties | 7 | 7 |
| Portfolio value (Rm) | 10 532 | 14 764 |
| Number of employees | 72 | 100 |
| Net property income per employee (R) | 8 402 778 | 3 556 278 |



ANNEXURE 53: SPLIT OF C&R PROPERTY PORTFOLIO



ANNEXURE 54: DEVELOPMENTS & COMMITMENTS C&R

| DEVELOPMENTS & CAPEX | SECTOR | ESTIMATED COMPLETION DATE | FY21 Rm | FY21 £m |
|----------------------|--------|------------------------------|------------|------------|
| Luton | Retail | June 2021 | 45.9 | 2.3 |
| Walthamstow | Retail | June 2021 | 19.7 | 1.0 |
| llford | Retail | June 2021 | 5.6 | 0.3 |
| Hemel | Retail | June 2021 | 4.1 | 0.2 |
| Wood Green | Retail | June 2021 | 3.0 | 0.1 |
| Maidstone | Retail | Various | 1.8 | 0.1 |
| Total | | | 80.1 | 4.0 |

COMMITMENTS

| Total | | | 53.3 | 2.7 |
|-------------|--------|----------------|------|-----|
| Maidstone | Retail | April 2021 | 2.0 | 0.1 |
| Walthamstow | Retail | October 2021 | 13.8 | 0.7 |
| Luton | Retail | September 2021 | 37.5 | 1.9 |

ANNEXURE 55: NET PROPERTY INCOME ANALYSIS C&R

| | FY21 £m | FY20 £m | INCREASE/ (DECREASE) |
|--|------------|------------|-------------------------|
| Gross property revenue | 59.6 | 34.5 | 72.8% |
| Property expenses | (30.4) | (16.1) | 88.8% |
| Net property income | 29.2 | 18.4 | 58.7% |
| Adjustments | - | - | |
| Adjusted "like-for-like" net property income | 29.2 | 18.4 | 58.7% |



ANNEXURE 56: C&R OVERVIEW

| | | FAIR | |
|------------------------------|--------|-------|---------|
| | | VALUE | GLA |
| PROPERTIES BY VALUE | | Rm | m² |
| Wood Green | Retail | 2 918 | 58 802 |
| Walthamstow | Retail | 2 055 | 26 630 |
| Luton | Retail | 2 007 | 83 741 |
| Ilford | Retail | 1 078 | 29 298 |
| Maidstone | Retail | 849 | 46 359 |
| Blackburn | Retail | 766 | 69 396 |
| Hemel Hempstead | Retail | 275 | 36 754 |
| Total for C&R ⁽²⁾ | | 9 948 | 350 980 |

| | GLA ⁽¹⁾ |
|-------------------------------------|---------------------------|
| TOP 10 TENANTS | m² |
| A.S. Watson (Health & Beauty) Ltd | 4 589 |
| Alliance Boots Ltd | 15 955 |
| Primark Stores Ltd | 13 372 |
| NBC Apparel Ltd | 11 862 |
| Frasers Group | 10 949 |
| Wilkinson Hardware Stores Ltd | 18 602 |
| H & M Hennes & Mauritz UK Ltd | 6 265 |
| Blackburn Centre L.P. | 12 874 |
| Maidstone Borough Council | 4 697 |
| John Davids Sports Ltd | 3 969 |
| Sub Total | 103 134 |
| Balance of C&R | 184 010 |
| Total for C&R (excluding vacancies) | 287 144 |

LEASE EXPIRY (% OF INCOME)



1. Ranked in terms of gross monthly rental.

2. The property value above excludes tenant incentives and right of use assets of R584m.



Mill Road Industrial Park, Bellville, Cape Town